

## Building Blocks of the Revenue Requirement

Operations & Maintenance Expense

Assets:
Depreciation
& Return on Investment
(ROI)

Other Items:
Combined Sewer Overflow
(CSO) &
Payback Agreements

Revenue Credits (Other Operating Revenue)

City and Customer Community Circuit Breaker (CCCCB) (Penalty Revenue)

**Billed Volume** 







#### 2025 Rate Impact by Community

Retail Communities: charges assessed directly to User based on water consumption (except for Wright Twp – REUs). Readiness to Serve (RTS) based on meter size and Commodity based on volume. City of GR maintains assets and bills users directly.

#### **Wholesale Communities:**

charges assessed directly to Wholesale Community based on water consumption measured through a master meter at the point of service in the customer community. Readiness to Serve (RTS) based on non-integrated system requirements and Commodity based on volume. Customer community maintains assets and bills users directly.

		WATE	SEWER (1)			
		AMOUNT	PERCENT	AMOUNT	PERCEN	
	GRAND RAPIDS	\$ 1,387,267	4.34%	\$ 926,080	2.15 <sup>o</sup>	
RETAIL COMMUNITIES	WALKER	220,558	5.34%	287,134	4.98	
5	KENTWOOD	203,096	3.98%	261,400	4.85	
2	CASCADE TWP	(377,079)	-8.61%	130,328	3.99	
Į.	GRAND RAPIDS TWP	39,906	1.35%	158,511	5.039	
_	TALLMADGE TWP	(10,548)	-3.70%	(4,518)	-0.789	
	WRIGHT TWP	N/A	N/A	9,928	3.439	
WHOLESALE COMMUNITIES	EAST GRAND RAPIDS	33,505	3.44%	55,152	4.33	
	ADA TWP	6,088	0.37%	53,573	3.359	
	OTTAWA COUNTY	14,368	0.51%	NA	N	
7	GAINES TWP	N/A	N/A	14,702	6.979	
7	CALEDONIA TWP	N/A	N/A	(4,495)	-1.869	
NA I	L					
	SYSTEM	\$ 1,517,161	2.80%	\$ 1,887,796	2.91	

(1) Change in revenue requirements based on revenues currently generated from rates, customer base and volumes reported in the preliminary rate study (Includes consideration for relief from CCCCB).







## 15-Year Historical Rate Changes

	Water	Supply Syst	Sewage Disposal System					
Rate Study Year	Revenue Requirements	%change in RR over prev year	% gross rate incr (decr) **	Revenue Requirements	%change in RR over prev year	% gross rate incr (decr) **		
2010	41,200,107	-4.05%	-6.27%	49,673,390	-3.32%	-3.30%		
2011	41,802,404	1.46%	5.15%	50,082,541	0.82%	2.89%		
2012	39,247,442	-6.11%	-4.41%	48,183,681	-3.79%	-2.46%		
2013	38,646,748	-1.53%	-4.30%	48,946,212	1.58%	2.46%		
2014	40,055,985	3.65%	2.50%	49,962,043	2.08%	2.81%		
2015	40,178,439	0.31%	1.00%	49,868,027	-0.19%	0.30%		
2016	41,187,517	2.51%	3.63%	50,400,344	1.07%	0.36%		
2017	42,828,972	3.99%	2.45%	52,319,981	3.81%	3.08%		
2018	43,868,464	2.43%	2.71%	54,611,300	4.38%	3.28%		
2019	45,752,997	4.30%	2.47%	56,969,417	4.32%	3.49%		
2020	45,501,943	-0.55%	0.62%	61,242,290	7.50%	7.92%		
2021	47,692,896	4.82%	4.08%	62,943,059	2.78%	4.00%		
2022	50,122,073	5.09%	5.68%	63,232,742	0.46%	1.07%		
2023	54,408,787	8.55%	6.50%	64,540,737	2.07%	1.33%		
2024*	55,750,731	2.47%	2.80%	66,702,105	3.35%	2.91%		
AVG	44,549,700	1.82%	1.64%	55,311,858	1.79%	2.01%		

<sup>\*</sup> Revenue Requirements per the 2024 Preliminary Rate Study.

<sup>\*\*</sup> The percentage gross rate increase (decrease) differs from the annual percentage change in Revenue Requirements due to differences in usage volumes/customers/application of Circuit Breaker - Annual inflation for the 12 months ending September 2024 was 3.02%







# Rate Impact Factors - Water

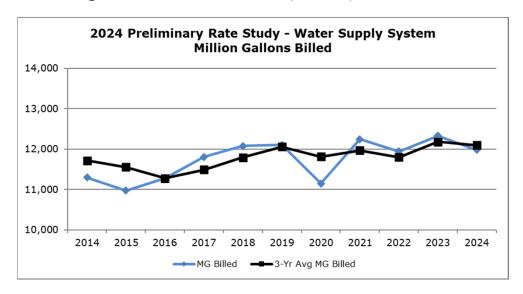
2024 Water Rate Study Rate Drivers	% Impact
Increases:	
O&M – Personnel services Private lead line replacements Supply costs stabilizing	2.03%
Assets – Return on System Investment & Depreciation \$21.8M of new assets in service  Most (\$18.8M) for watermains & lead line replacements	1.26%
Revenue Expectation (3-yr avg water billed volume down, meters up)	0.32%
Decreases:	
Integrated Connection Fee Credit / Penalty Offset	(0.81%)
Proposed System Average Rate Increase	2.80%

# Rate Impact Factors - Sewer

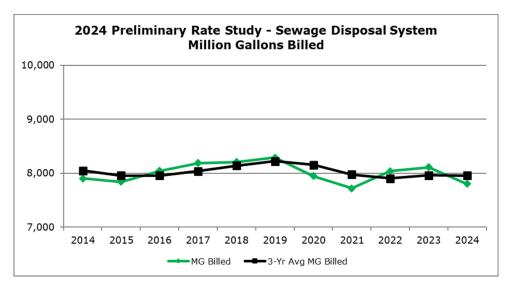
2024 Sewer Rate Study Rate Drivers	% Impact
Increases:	
O&M – Personnel services Overhaul of SCADA infrastructure Maximizing use of existing systems	6.20%
Decreases:	
Assets – Return on System Investment & Depreciation \$6.8M of new assets in service Required return decreased by Market Ave contribution	(2.13%)
Natural gas revenues / Penalty Offset	(0.74%)
Revenue Expectation (3-yr avg sewer billed volume down, meters up)	(0.42%)
Proposed System Average Rate Increase	2.91%

#### Billed Volume

Water Supply System
2024 water volume down (2.81%) over 2023
3-Yr Avg water volume **down** (0.69%)

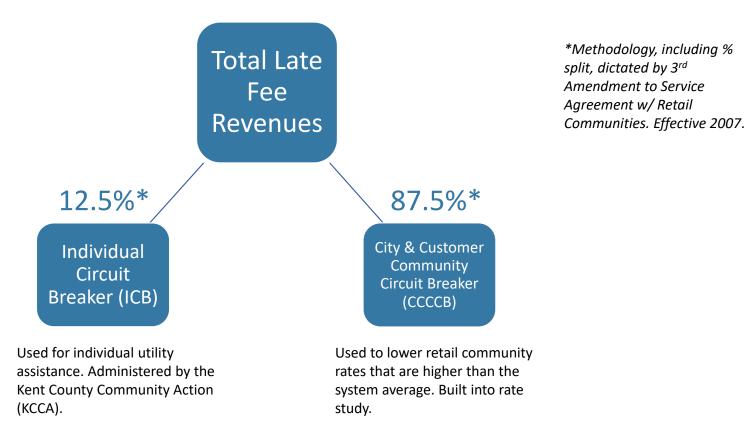


#### <u>Sewer Disposal System</u> 2024 sewer volume down (3.77%) over 2023 3-Yr Avg sewer volume **down** (0.06%)





#### Assistance/Affordability Programs - Overview



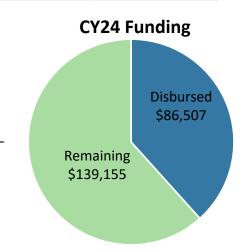
# Individual Assistance Program (ICB)

	Water/Sewer
Total Penalty Revenue (FY24)	\$1,229,518
Individual Circuit Breaker (ICB):	
Penalty Revenue (12.5%)	153,690
Other Non-op Revenue	80,000
Total ICB for CY25	\$233,690

Previous Rate Study set aside \$225,662 for CY24

Current figures reflect draws thru Sep'24

Unused funds lower rates in the next study









# Community Affordability Program (CCCCB)

	Water/Sewer
Total Penalty Revenue (FY24)	\$1,229,518

#### City & Customer Community Circuit Breaker (CCCCB):

Penalty Revenue (87.5%) – Total Available CCCCB	1,075,828
CCCCB Funds Applied in 2024 Rate Study*	1,075,828
Remaining CCCCB Funds (rolled to next year)	Zero

<sup>\*</sup>CCCCB Funds are only applied to reduce rates when a retail community projects a rate increase greater than the system-wide average.

Remaining funds reduce system-wide rates the next year.



# Preliminary 2025 Quarterly Bill

	AP	APPROXIMATE (			IARTERLY BILL		CHANGE		
		2024			2025		DO	LLARS	PERCENT
GRAND RAPIDS			_						
WATER	\$	118.42		\$	123.58		\$	5.16	4.36%
SEWER		144.09	_		147.06			2.97	2.069
	\$	262.51	_	\$	270.64		\$	8.13	3.10%
BASE RATIO		1.00	_		1.00				
WALKER									
WATER	\$	108.76		\$	114.59		\$	5.83	5.369
SEWER		165.57			173.67			8.10	4.899
	\$	274.33	_	\$	288.26		\$	13.93	5.089
RATIO TO GR		1.05	=		1.07		_		
KENTWOOD									
WATER	\$	111.89		\$	116.41		\$	4.52	4.049
SEWER		101.22	_		105.84			4.62	4.56%
	\$	213.11	_	\$	222.25		\$	9.14	4.29
RATIO TO GR		0.81	_		0.82				
CASCADE TWP									
WATER	\$	160.89		\$	146.87		\$	(14.02)	-8.719
SEWER		194.79	_		202.32			7.53	3.879
	\$	355.68		\$	349.19		\$	(6.49)	-1.829
RATIO TO GR		1.35	_		1.29				
GRAND RAPIDS TWP									
WATER	\$	128.34		\$	130.05		\$	1.71	1.339
SEWER		157.50	_		165.27			7.77	4.939
	\$	285.84	_	\$	295.32		\$	9.48	3.329
RATIO TO GR		1.09	_		1.09				
TALLMADGE TWP									
WATER	\$	99.77		\$	94.95		\$	(4.82)	-4.839
SEWER		273.00	_		270.90			(2.10)	-0.779
	\$	372.77	_	\$	365.85		\$	(6.92)	-1.869
RATIO TO GR		1.42			1.35				
* THE COMPARISONS ABOVE A	ARE BASED ON S	SYSTEM A	VERAGE	ΞD	OMESTIC (	CUSTOMER			
QUARTERLY CONSUMPTION	OF: WATER-		32.00	UN	ITS OR	23,936	GA	LLONS	
	SEWER -		21.00	UN	ITS OR	15,708	GA	LLONS	
	NO. OF MO	NTHS:	3						

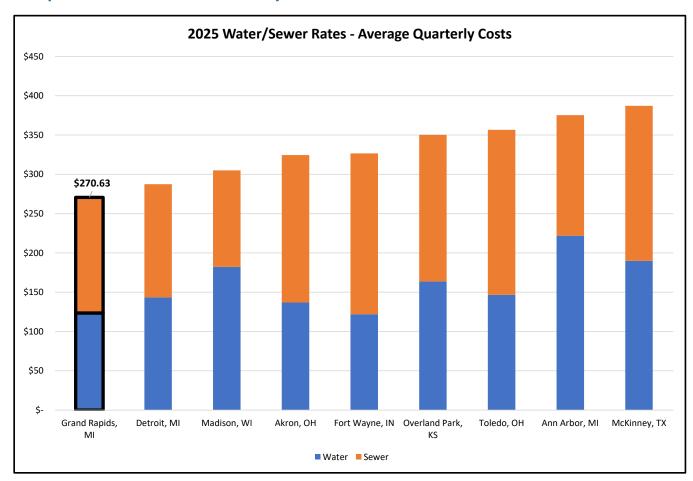
Preliminary 2025 Quarterly Bill





# **Comparison to Similarly Sized Cities**

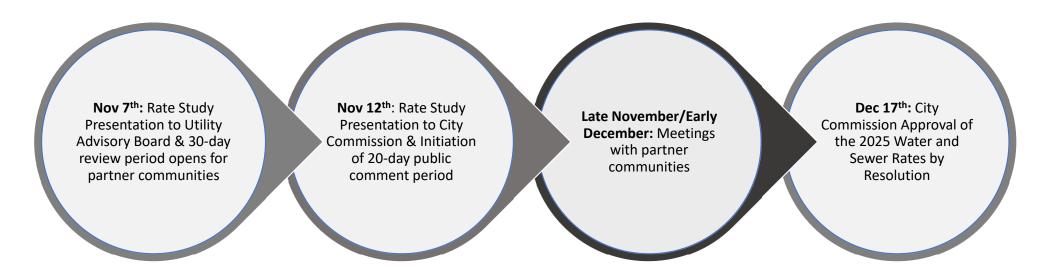
Comparables	Population (2020 Census)
Detroit, MI	639,111
Toledo, OH	270,871
Madison, WI	269,840
Fort Wayne, IN	263,886
Grand Rapids, MI	198,917
Overland Park, KS	197,238
McKinney, TX	195,308
Akron, OH	190,469
Ann Arbor, MI	119,381







## 2024 Water & Sewer Rate Study Schedule







## Office Hours for Public Comment

# Ward 1

- Friday, November 15<sup>th</sup>
- GRPL West Side Branch
- 10:00am 6:00pm

## Ward 2

- Friday, November 22<sup>nd</sup>
- GRPL Van Belkum Branch
- 10:00am 6:00pm

# Ward 3

- Friday, November 29th
- GRPL Madison Square Branch
- 10:00am 6:00pm

## Downtown

- Saturday, November 23<sup>rd</sup>
- GRPL Main Library
- 10:00am 2:00pm







