



2021 Highlights & 2022 Outlook

Committee of the Whole 1-11-22

2021 Highlights

- Sustained City services to minimize impact on residents and businesses (digital; bill assistance; shut off suspensions; payment plans)
- FY 2022 Fiscal Plan & ARPA funding allocation plan; \$46 million in ARPA investments
- Strong financial reserves help us face financial challenges – Bond rating Aa2
- Economic resiliency and recovery investments
 - \$38 million Covid Emergency Rental Assistance (CERA) support
 - Successful Retail Retention & Ombudsman program
 - 24 social zones; 7 social districts; ~70 permitted businesses
 - \$500,000 in small business grants
- Corporate relocations
- Facilitated and assisted special events reactivation and return of ArtPrize
- \$5.9 million for Affordable Housing investments
- Established Affordable Housing Fund board policy
- 201 Market development
- GRow1000 initiative – second year
- Police reform - Police Strategic Plan strategy shifts to neighborhood policing model to focus on crime prevention and building trust. Creating crime reduction team, expand HOT, and coordinate victim advocacy and restorative justice programs with OPA and Kent County Prosecutor's Office.
- Cure Violence Implementation
- 473 guns taken off the street
- River Development
- Cyber Security

2021 Highlights (continued)

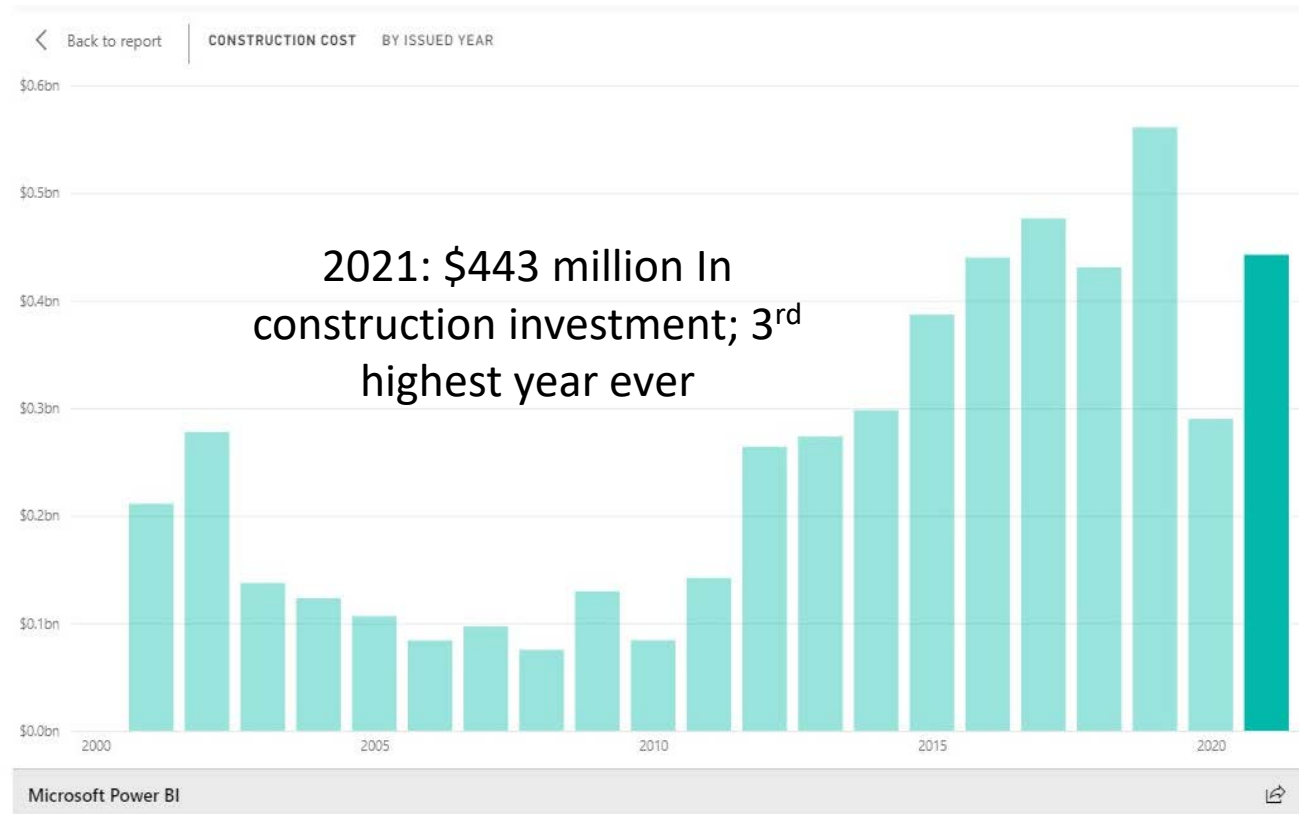
- \$2 million Participatory Budgeting project
- Comprehensive Community Master Plan kick-off
- 443 lead service lines replaced
- \$5 million EPA grant to accelerate replacement of 1,600 lead service lines
- Pivoted to aggressive recruitment strategy for GRPD and GRFD
- Grand Rapids Fire Department re-accreditation
- Homeless Outreach Team expansion
- Emergency shelter and storage of belongings for persons experiencing homelessness
- \$28 million in Vital Streets, including \$3.1 million of sidewalk projects
- Micro-mobility – scooters and bikes
- Improved bus stop cleanliness – Next Step of West Michigan
- Approved 43 new bus stop shelters
- Transit advertising policy with The Rapid
- Continued progress on Biodigester
- Approved \$1 million solar install at Lake Michigan Filtration Plant
- Awarded contract to install LED lights
- Launched Community Collaboration on Climate Change (C4)
- Launched Zero Cities, E.H. Zero
- 10 park projects completed
- 1,400 trees planted

2021 Highlights (continued)

- MCPC investment at Madison
- Hired new Communications Director and Innovation Officer
- SMS text survey platform launch
- 2020 Census = 5.8% growth
- Wi-fi in the parks
- Compost operations
- Equitable Economic Development and Mobility Strategic Plan
- Inclusion plan for Equitable Economic Development
- Adding translation to GR PayIt (Spanish/English)
- Adding payment plans for quarterly bill to have 3 monthly payments (equity)
- OPA launch Let's Talk About It and Fresh Start Expungement
- Neighborhood summit changes from 1 to 5 days and outdoors
- Equity and Inclusion training that engages the community
- MLBE improvements – build better system logic to maximize opportunity for MLBE and tracking by staff
- Launched open budget and open expenditures and open projects; and open check book (transparency)
- Employee Resource Group activation

2021 Highlights (continued)

- \$443 million in development activity in 2021; 3rd highest year ever
- 658 residential units added in 2021 in Grand Rapids
- 289 LIHTC units added in 2021; 3rd highest year ever
- 8 projects awarded Low Income Housing Tax Credits (LIHTC). 631 affordable units.
- Regional utility operations supported development of 1,115 residential units outside the City of Grand Rapids



2022 Opportunities

- Continue to maintain basic/essential services
- Community Master Plan
- More collaboration with Kent County
- Hiring and Onboarding of New Police Chief, Deputy City Manager, and Fleet/Facilities Director
- Continued focus on equitable outcomes
- Continued progress on communications & engagement
- Further reduction of violent crime
- Increased collaboration with community groups, educational institutions and businesses on more specific workforce development initiatives
- Labor contract negotiations
- Setting sustainable cadence/pace
- 201 Market/ Kent County Road Commission Site
- Equitable Business Development
- Grand Rapids Affordable Housing Fund/ Board
- Parks Maintenance
- Lead Safety / Ordinance
- GRPD Strategic Plan (continued implementation)
- Technology improvements to increase transparency

2022 Opportunities (Continued)

- Mental Health Co-Response
- Cure Violence
- Participatory Budgeting Pilot
- Elections and redistricting
- Enterprise Resource Planning (ERP) Assessment
- Completion of Biodigester
- Redevelopment of Martin Luther King Park Lodge
- Invest \$17.3M in Vital Streets projects and \$2M in sidewalk inspection repair and connection projects
- Partner with The Rapid to install approximately 43 new bus shelters
- Continue to explore the creation of a communitywide carbon emissions goal
- Continue to work with MEDC on potential for additional Brownfield investment in affordable housing
- Conduct an organization-wide facilities study

Key Dates

Tuesday, Sept. 28, 2021

FY 2021 Annual Performance Management Report

Wednesday, Nov. 10, 2021

2021 City Commission Workshop

2022

Tuesday, February 22

Financial and Priority Project Update

Tuesday, April 26

Intro of the FY 2023 Preliminary Fiscal Plan (10 a.m.)

Tuesday, May 3*

Budget Review Workshop (TBD)

Thursday, May 5

Budget Virtual Town Hall (TBD)

Tuesday, May 10

Committee of the Whole (10 a.m.) and Budget Review Workshop* (TBD)

Tuesday, May 17*

Public Hearing at City Commission (7 p.m.)

Tuesday, May 24

City Commission Adoption (10 a.m.)

August 2, 2022

Primary Election

September/October 2022

Annual Performance Report

October/November 2022

City Commission Retreat

November 8, 2022

General Election

*Special meeting scheduled