

THE CONSOLIDATED HOUSING AND COMMUNITY DEVELOPMENT ANNUAL ACTION PLAN

July 1, 2015 – June 30, 2016



**City of Grand Rapids, Michigan
Community Development Department**

**Federal Fiscal Year 2015
City of Grand Rapids Fiscal Year 2016
Adopted by the Grand Rapids City Commission on April 28, 2015**

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Executive Summary

Introduction

The City of Grand Rapids is required to submit a Five-Year Consolidated Housing and Community Development (HCD) Plan to the U.S. Department of Housing and Urban Development (HUD). The HCD Plan provides detailed information on current housing and community development needs and priorities, and serves as a strategic planning tool to address these issues. Subsequently, HUD requires the annual submission of a Consolidated Housing and Community Development Annual Action Plan (Annual Plan) that identifies available resources and specific actions to be taken to address issues outlined in the HCD Plan.

As a result, this Annual Plan provides information regarding the City’s grants administration, approach to resource allocation, and specific project descriptions and funding levels. The Annual Plan also discusses strategies for addressing community development, housing, homelessness, and poverty issues. This Plan explains activities to be carried out July 1, 2015 through June 30, 2016.

As further explained within this document, all projects, excluding the Emergency Solutions Grants Program, which addresses strategies identified in the Grand Rapids Area Coalition to End Homelessness’ *Vision to End Homelessness*, must support one of the seven outcomes outlined in the Neighborhood Investment (NI) Plan.

The Consolidated Annual Performance and Evaluation Report (CAPER) for the City’s fiscal year ending June 30, 2014, provides a detailed Status of Grant Programs as well as the City’s efforts to address underserved needs. The report is available online at www.grcd.info.

Summary of the objectives and outcomes identified in the Plan Needs Assessment Overview

The strategic goals for the HCD Plan are found in the Neighborhood Investment (NI) Plan. The NI Plan combines diverse community needs identified in the planning process into seven key outcomes for Grand Rapids neighborhoods. Homelessness prevention addressed with Emergency Solutions Grants (ESG) Program funds is considered separately. Progress toward meeting these outcomes is measured by a set of pre-determined indicators of success. NI Plan and homelessness prevention outcomes are listed below in correlation to HUD Performance Measurement Framework objectives and outcomes.

Neighborhood Investment Plan Outcome	HUD Performance Measurement Framework
1. Improve the condition of existing housing	Availability/accessibility for the purpose of providing decent affordable housing.
2. Increase the supply of affordable housing	Affordability for the purpose of providing decent affordable housing; affordability for the purpose of creating a suitable living environment.
3. Increase opportunities for housing stability	Availability/accessibility for the purpose of creating suitable living environments;

	sustainability for the purpose of providing decent housing.
4. Increase public safety	Sustainability for the purpose of creating suitable living environments.
5. Build neighborhood leadership and civic engagement	Sustainability for the purpose of creating suitable living environments.
6. Enhance neighborhood infrastructure	Availability/accessibility for the purpose of creating suitable living environments.
7. Increase economic opportunities	Availability/accessibility for the purpose of creating economic opportunities.
Homelessness prevention (separate from NI Plan)	Availability/accessibility for the purpose of creating suitable living environments.

HUD Definitions

- “Availability/Accessibility” means activities that make services, infrastructure, public facilities, housing or shelter available or accessible to low- and moderate-income people, including persons with disabilities. Accessibility does not refer only to physical barriers, but also to making the basics of daily living available and accessible to low- and moderate-income people where they live. For housing, this definition also includes improving the quality of housing.

- “Affordability” means activities that provide affordability in a variety of ways in the lives of low- and moderate-income people. It can include the creation of affordable housing, infrastructure improvements that support housing, affordable business financing, or services such as transportation or child care that support people in obtaining or maintaining a job.

- “Sustainability” means activities that promote livable or viable communities. It applies to activities aimed at improving neighborhoods, business districts, or communities, helping to make them more livable or viable by providing benefits to persons of low- and moderate-income. It can also mean activities that remove or eliminate slums or blighted areas.

Not every issue identified through community input is funded under the HCD Plan. Priorities were established that best fit the goals of decent housing, suitable living environment, and economic opportunities with consideration of limited funding levels. Likewise, activities that are best supported by other government or private sector sources are not included.

Evaluation of Past Performance

In accordance with the U.S. Department of Housing and Urban Development (HUD) Notice CPD-03-09, the City has developed and implemented a performance measurement system. The following depicts the core components of the City’s performance measurement system for administration of federal funds.

Neighborhood Investment Plan. The Neighborhood Investment (NI) Plan guides funding decisions based on need and priority through seven desired outcomes for Grand Rapids’ neighborhoods. Various strategies and multiple indicators may be used to achieve program results.

Funding Application. The request for funding application requires proposed projects align with at least one of the NI Plan outcomes.

Proposal Review. Proposal review includes the use of submitted outcomes information in the funding applications along with performance reports from previous funding cycle(s) to assist with development of funding recommendations.

Outcome Measurement Framework. Subrecipient contracts and interdepartmental agreements use an outcome measurement framework that includes agreed upon outputs, outcomes, and performance indicators expected to be accomplished during the contract period.

Performance Reports. Subrecipients are required to submit quarterly or semi-annual progress reports. Reports are reviewed and feedback on performance is provided when appropriate. Subrecipients also submit an annual project evaluation report.

HUD Performance Measurement Outcome System. HUD's Outcome System includes the following components:

Goals. Proposed solutions to problems identified in this Plan.

Inputs. Resources dedicated to or consumed by the program (e.g. money, staff time, equipment, etc.).

Activities. What the program does with the inputs to fulfill its mission (e.g. intake, inspection, construction specs, etc.).

Outputs. The direct products of program activities (e.g. number of customers served, number of loans processed, etc.).

Outcome Indicators. Benefits that result from the program (e.g. number of housing units that meet code requirements, people who resolve their housing crisis and remain housed for at least six months, etc.).

While HUD's System is not intended to replace existing systems at the local level, it provides a method for all participating jurisdictions to report consistent and comparable data to HUD. As a participating jurisdiction, the City of Grand Rapids reports performance data under HUD's system while maintaining the locally designed outcome measurement framework.

Summary of citizen participation process and consultation process

Citizen Participation Plan. The Citizen Participation Plan describes the policies and procedures for involving citizens in critical planning issues related to the Community Development Block Grant (CDBG), HOME Investment Partnerships (HOME), and Emergency Solutions Grants (ESG) programs. The Citizen Participation Plan is found at www.grcd.info.

Housing and Community Development Needs. Once a year, the City Commission holds a public hearing on general housing and community development needs within Grand Rapids. This hearing is held prior to the start of the annual funding process, and allows for public input to the Annual Plan and the Five-Year HCD Plan (as applicable). In addition, the City may periodically seek citizen input on housing and community development needs via other methods, including but not limited to surveys, outreach meetings, special study groups, and community reports and plans.

Annual Action Plan. The Community Development Department reviews annual funding requests and makes specific funding recommendations to the City Commission. Following the presentation of funding recommendations to the City Commission, notice of availability of the draft Annual Action Plan, which includes the recommendations, is published in a newspaper of general circulation and two minority community newspapers. The notice includes a brief description of the proposed activities, date, time and location of the public hearing, the deadline by which written comments must be received, and where to obtain further information. Citizens may provide verbal comments at the public hearing and/or written comments during the comment period.

A draft of the Annual Action Plan is made available for public review in the Community Development Department during regular business hours throughout the comment period and at www.grcd.info. A similar process is adhered to every five years for the HCD Plan required by the U.S. Department of Housing and Urban Development (HUD).

Public Notices. Notice of opportunity to comment is, at a minimum, published in a newspaper of general circulation. Topics that include a public hearing are published at least ten days prior to the public hearing. An effort is made to also publish notices in publications serving minority and non-English speaking communities, dependent on availability and publication deadlines. Notices are also sent to affected organizations. Notices include information on assistance requests for accessibility for persons with physical disabilities or language barriers.

Public Hearings. Public hearings are held in accordance with Table 1 of the Citizen Participation Plan, and are generally official public hearings before the City Commission. All hearings are held in locations accessible to persons with mobility impairments. Assistance is also made available upon request for accessibility for sensory limitations or language barriers, such as sign language interpreters or Spanish translators.

Public Comment Period. A minimum public comment period ranging from fifteen days to thirty days is provided depending on the topic. Public comment opportunity is provided in sufficient advance of proposed actions so that comments may be incorporated. All written comments received, or oral comments made at public hearings, will be considered. A summary of such comments is attached to the relevant plan or report.

Other Provisions. The Citizen Participation Plan also sets forth the criteria for access to records, technical assistance, complaint procedures and anti-displacement policy.

Citizen Participation

The following is a summary of the citizen participation process, efforts made to broaden citizen participation, and how this process impacted goal setting for the FY 2016 Annual Action Plan.

On March 10, 2015, a notice regarding the availability of the draft Annual Action Plan was published in *The Grand Rapids Press*. Notification was also published March 6, 2015 in two minority community newspapers, *The Grand Rapids Times* and *El Vocero Hispano*. The draft Plan was available for public comment from March 10, 2015 through April 8, 2015. A public hearing before the Grand Rapids City Commission was held on March 24, 2015.

Citizen Participation Outreach

Mode of Outreach	Target of Outreach	Summary of response/ attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (if applicable)
Public Meeting	1) Minorities 2) Non-English Speaking: Spanish 3) Persons with disabilities 4) Non-targeted/broad community	A public hearing was held before the Grand Rapids City Commission on March 24, 2015. One representative from a funded organization and one from the community at large spoke at the hearing.	The organization representative explained HOME funds are crucial to the success of the Short-Term Rental Assistance program. A program update was provided and the Commission thanked for its continued support. The community member expressed concern about the lack of available funding for mothers with children. They spoke in support of The Salvation Army Social Services' projects and encouraged the Commission to provide funding to landlords to improve rental property conditions.	All comments were received.	N/A

Mode of Outreach	Target of Outreach	Summary of response/ attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
Newspaper Ad	1) Minorities 2) Non-English Speaking: Spanish 3) Persons with disabilities 4) Non-targeted/ broad community	No written comments were received.	No written comments were received.	No written comments were received.	N/A
Internet Outreach	Non-targeted/broad community	No written comments were received.	No written comments were received.	No written comments were received.	www.grcd.info
Electronic Mail Outreach	Organizations that submitted an FY 2016 NI Plan Funding Application	One written comment was received.	One organization representative thanked the Commission for the increase in funding for neighborhood organizations and affordable housing projects. They encouraged the Commission to creatively incentivize new developments and explore/expand funding options for neighborhood associations.	All written comments were received.	N/A

Lead and Responsible Agencies

Following is the entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
Lead Agency	City of Grand Rapids	Community Development Department

Consolidated Plan Public Contact Information

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Consultation

Introduction

The City of Grand Rapids consulted numerous organizations, planning documents and other resources during the preparation of the FFY 2011-2016 Consolidated Housing and Community Development (HCD) Plan.

Summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies

Following is a summary of efforts to enhance coordination between housing providers, agencies and the City in preparation of the HCD Plan.

July 27, 2010 – A position paper titled “Strategies to Address Housing Quality and Sustainable Neighborhoods” recommending specific objectives was submitted to the City Commission. The paper was authored by a group of twenty-four (24) nonprofit organizations, primarily neighborhood associations and housing providers.

August 10, 2010 – A public hearing on housing and community development needs was held before the City Commission. Public notices were published in three local newspapers. Invitation to comment was extended to all current City subrecipients, City partners, residents of public housing facilities, and users of community centers. Twelve people spoke at the hearing and five written comments were received.

September 23, 2010 – A Neighborhood Association Focus Group was conducted around four central questions concerning neighborhood improvement. Twenty-four (24) representatives from eleven organizations attended.

October 1-15, 2010 – A 15-day public comment period was held on the draft (NI) Neighborhood Investment Plan, including a public hearing before the City Commission on October 12, 2010. The HCD Plan is built upon the NI Plan. Public notices were published in three local newspapers. Invitation to comment was extended to all current City subrecipients and City partners. Three people spoke at the hearing and no written comments were received.

March 8 - April 6, 2011 – A 30-day public comment period was held on the full draft of the HCD Plan, including a public hearing before the City Commission on March 22, 2011. Public notices were published in three local newspapers. Invitation to comment was extended to all current City subrecipients and City partners. Twelve people spoke at the hearing and nine written comments were received.

Organizations involved in supporting and implementing the HCD Plan include, but are not limited to, the following:

- City of Grand Rapids Design and Development Services Department
- City of Grand Rapids Public Services Department
- Fair Housing Center of West Michigan
- Financial Institutions
- Foreclosure Response (ad hoc group)
- Foundations
- Grand Rapids Housing Commission
- Grand Valley State University Community Research Institute
- Healthy Homes Coalition of West Michigan
- Home and Building Association of Greater Grand Rapids
- Home Repair Services of Kent County, Inc.
- Housing Developers
- Kent County Essential Needs Task Force
- Kent County Health Department
- Kent County Land Bank Authority
- Kent County Permanent Housing Coordination Council
- Neighborhood Associations
- Rental Property Owners Association

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

The Grand Rapids Area Coalition to End Homelessness (CTEH) is the designated Continuum of Care planning group for the cities of Grand Rapids and Wyoming, and Kent County. The CTEH also serves as the Housing Subcommittee of the Kent County Essential Needs Task Force, a group that has been organized through Kent County for almost 30 years to ensure the essential needs of housing, transportation, utilities, food, and economic/workforce development are addressed across the community. The City of Grand Rapids and representatives from more than 20 community systems collaborate through the CTEH to end systemic homelessness. The CTEH's general membership includes more than 40 organizations and individuals. These include nonprofit, government, private, and public organizations, as well as homeless or formerly homeless individuals and housing providers across the continuum of need. The CTEH is a community collaborative; it is not an independent 501(c)(3) nonprofit organization. The Heart of West Michigan United Way serves as the employer of record for CTEH staff.

Through implementation of the *Vision to End Homelessness*, the community's ten-year plan to end homelessness, focus has shifted to prevention and early intervention rather than the management of homelessness. A coordinated assessment system that works with local service providers to prioritize access to resources to those most in need was established in 2010. The CoC has worked, and continues to work, to increase the supply and quality of permanent and supportive housing, with an emphasis on the chronically homeless. The CoC is also actively engaged with providers of employment, food, transportation, and energy efficiency services through collaborative engagement.

Strong relationships exist with the mental health system and are being developed with the health care and law enforcement systems.

The CoC is committed to reducing barriers to program entry across the continuum of care, regardless of funding source. A workgroup is being formed within the System Coordination Committee to assess barriers to program entry, both explicit and implicit. This workgroup is tasked with reviewing each program's entry requirements as dictated by its various funding sources, and helping to identify how the impact of those requirements may be minimized. Agencies that have successfully reduced barriers to entry within their programs will serve as resources to the workgroup. Reducing barriers to entry will be a key consideration in future CoC plans as housing is created to meet the needs of the area's homeless population.

Describe coordination with the Continuum of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS

The funding allocation process for the Emergency Solutions Grants (ESG) program is conducted through a review, analysis and recommendation process coordinated with the CTEH Funding Review Committee. The Funding Review Committee is comprised of representatives from City and County government, County Department of Human Services, community mental health, the Grand Rapids Community Foundation, the Kent County Essential Needs Task Force, and the local United Way. The Funding Review Committee uses a comprehensive, local application form to assess data and outcomes and compare performance across program type. The application's consistency with the goals of the community, emphasis on homeless prevention and rehousing assistance, housing first implementation, engagement in the CTEH, and the strength of the proposed performance outcomes is also considered in making its recommendations. The Funding Review Committee is responsible for reviewing all applications and making recommendations for approval by the CTEH's Steering Council. These recommendations for City ESG funds are then advanced for consideration and approval by the Grand Rapids City Commission.

The Community Development Department monitors all subrecipients receiving ESG funds. Subrecipients are certified annually, including review of articles of incorporation, bylaws, and tax and insurance documentation. Written agreements between the City and subrecipients identify activities to be performed and measures of success, as well as specific federal and local program requirements. Program monitoring is composed of three components: financial reporting to determine appropriateness of expenditures, performance reporting to measure progress, and an on-site monitoring review to validate information reported on financial and performance reports.

One of the CTEH's priorities is the Homeless Management Information System (HMIS). Providers agree to enter complete, accurate, and up-to-date data into the HMIS (or other system for Domestic Violence providers) in order to track outcomes of services, implementation of the Vision, and overall community impact. The CTEH facilitates HMIS coordination, which is primarily funded by a federal Continuum of Care grant. The HMIS assists in development of local performance standards and community-wide financial assistance guidelines, in accordance with HUD regulations.

Agencies, groups, organizations and others who participated in the process and consultations

Agency/Group/Organization	Agency/Group/Organization Type	Section of the Plan addressed by Consultation
Grand Rapids Area Coalition to End Homelessness	Housing Services-homeless	Homelessness Strategy; Homeless Needs - Chronically homeless, families with children, veterans and unaccompanied youth
Grand Rapids Housing Commission	PHA	Public Housing Needs

How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination

The Grand Rapids Area Coalition to End Homelessness (CTEH) and the City of Grand Rapids consulted one another on their strategic plans, specifically identifying homeless needs, priorities, and the use of ESG funds. The City is actively involved with the CTEH, and has a representative on the Steering Council and other committees. The CTEH, which serves as the Continuum of Care planning body for Grand Rapids/Kent County area, was critical in providing information for the HCD Plan. As appropriate, the HCD Plan incorporated strategies from the CTEH's *Vision to End Homelessness*, the community's ten-year plan to end homelessness.

The Grand Rapids Housing Commission (GRHC) and the City consulted regarding their respective five-year plans, specifically about housing developments and services for families with children, seniors and persons with disabilities. As a result, the HCD Plan incorporates strategies from the GRHC's Agency Plan.

Identify any Agency Types not consulted and provide rationale for not consulting

No agency types were purposefully excluded from consultation. The entities below were invited to comment on the HCD Plan; however, no comments were received.

- City of East Grand Rapids
- City of Kentwood
- City of Grandville
- City of Walker
- City of Wyoming
- Grand Rapids Charter Township
- Grand Valley Metropolitan Council
- Kent County Community Development Department
- Kent County Health Department
- Michigan State Housing Development Authority
- Plainfield Charter Township
- West Michigan Regional Planning Commission

Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Vision to End Homelessness/Continuum of Care	Grand Rapids Area Coalition to End Homelessness	The HCD Plan and the Continuum of Care Strategic Plan/Vision to End Homelessness (the ten-year plan of the Grand Rapids Area Housing Continuum of Care) share the goal of eliminating homelessness in Kent County by 2015.
City of Grand Rapids Master Plan	City of Grand Rapids Planning Department	The HCD Plan and the City's Master Plan (2002) share common themes for the future of Grand Rapids, including Great Neighborhoods, Vital Business Districts, A Strong Economy, Balanced Transportation, A City That Enriches Our Lives, and A City in Balance with Nature.
Get the Lead Out!	Healthy Homes Coalition	The Get the Lead Out! Action Plan (2007) is aligned with the goals of the HCD Plan to eliminate childhood lead poisoning in Grand Rapids.
Urban Forestry Plan	City of Grand Rapids Public Services Department	The Grand Rapids Urban Forestry Plan (2009) and the HCD Plan recognize the urban forest as a significant infrastructure investment that provides economic, environmental, and quality of life benefits.
Foreclosure Response Plan	Foreclosure Response (ad hoc group)	The Foreclosure Response Plan (2009) is a non-profit effort involving more than forty organizations, including the City of Grand Rapids, to build awareness of the foreclosure issue, advocate for policy changes, facilitate communication, connect homeowners with resources, and rebuild neighborhoods.

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Analysis of Impediments to Fair Housing	City of Grand Rapids Community Development Department	The Analysis of Impediments to Fair Housing (2010) and the HCD Plan support removing impediments to fair housing choice in the public and private sector.
Sustainability Plan	City of Grand Rapids Office of Energy and Sustainability	The City of Grand Rapids Sustainability Plan (2010) and the HCD Plan contain similar outcomes directly related to community needs and quality of life, including Economic Prosperity, Social Equity, and Environmental Integrity.
Grand Rapids Housing Commission Plan	Grand Rapids Housing Commission	The Grand Rapids Housing Commission Plan (2010) is the five-year plan of the Public Housing Authority of Grand Rapids, effective July 1, 2010. The Housing Commission Plan and HCD Plan overlap in multiple areas relating to the varied housing needs of households in Grand Rapids.
Green Grand Rapids	City of Grand Rapids Planning Department	An update of the City's Master Plan, Green Grand Rapids (2010) shares goals with the HCD Plan to improve the citywide infrastructure and quality of life, including balanced transportation, natural systems, and parks and recreation.
Parks and Recreation Master Plan	City of Grand Rapids Parks and Recreation Department	The Parks and Recreation Master Plan Update (2010) contains a revised inventory of the City's parks and greenspace. The Master Plan Update aligns with the goals of the HCD Plan to preserve and further develop land for these uses.
Youth Master Plan	City of Grand Rapids Community Development Department	The City of Grand Rapids Youth Master Plan (2010) contains outcomes and indicators in major developmental categories, with specific result statements for each of five age groups. The Youth Master Plan and HCD Plan overlap in the areas of crime prevention, leadership and civic engagement.
Area Specific Neighborhood Plans	Various	Six (6) specific neighborhood plans in Specific Target Areas were reviewed in preparation of the HCD Plan. Planning initiatives in neighborhoods and along business corridors can inform the City of efforts occurring at the micro-local level, and where to best direct limited resources.

Expected Resources

Introduction

Following are funding allocations from federal funding sources covered under this Plan. Projects supported with Justice Assistance Grant (JAG) funds in Outcome 4 are included as they support the Neighborhood Investment Plan, but are not under HUD jurisdiction.

Anticipated Resources

Community Development Block Grant		\$ 4,900,000
FFY 2015 Entitlement	\$3,512,666	
Program Income	700,000	
Reprogrammed from prior grant years	687,334	
HOME Investment Partnerships Program		\$ 1,698,168
FFY 2015 Entitlement	\$987,798	
Program Income	3,000	
Reprogrammed from prior grant years	707,370	
Emergency Solutions Grants		
FFY 2015 Entitlement		\$319,602
Justice Assistance Grant		
FFY 2014 Award		\$86,790

Purpose and Objectives Narrative

Community Development Block Grant (CDBG). The primary purpose of this program is to benefit low- and moderate-income persons and to revitalize low- and moderate-income neighborhoods. Types of eligible activities include, but are not limited to, housing rehabilitation, public infrastructure and facility improvements, code enforcement, economic development, neighborhood leadership/civic engagement, and fair housing.

HOME Investments Partnership Program (HOME). The primary purpose of this program is to preserve and increase the supply of affordable housing for low- and moderate-income persons. Eligible activities include rehabilitation and new construction for homeowner and rental properties, homebuyer assistance programs, and tenant-based rental assistance.

Emergency Solutions Grants Program (ESG). The primary purpose of this program is to provide direct financial assistance through prevention and rapid re-housing services, Homeless Management Information System (HMIS) support, and administrative expenses. Funds are allocated to activities that support the Vision to End Homelessness.

Justice Assistance Grant Program (JAG). The primary purpose of this program is to assist local units of government in underwriting projects that reduce crime and improve public safety. Eligible activities include local law enforcement activities and technology, and community crime prevention programs that have active involvement of local law enforcement personnel.

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied.

The HOME program requires a 25% local match. The match is based on the FFY 2015 HOME entitlement, excluding 10% for administration and 5% for Community Housing Development Organization (CHDO) operating support. The estimated FFY 2015 HOME match is \$209,907 which will be reduced for the Grand Rapids Participating Jurisdiction by 100% due to fiscal distress. Typically, match is contributed to the program from non-cash sources such as property tax abatements granted to previously funded HOME projects. In addition, applications seeking HOME funding for affordable housing developments are structured for developers to demonstrate commitments of private, state and federal resources to leverage HOME funds.

The ESG program requires a one-for-one match, to be provided by nonprofit organizations receiving the funds.

The Community Development Block Grant program has no match requirement.

The Justice Assistance Grant has no match requirement and is an award shared between the City of Grand Rapids and Kent County. The City of Grand Rapids serves as the administrative agent and retains 10% of the grant for this purpose.

Describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

Publically-owned land and property located within the jurisdiction will only be used to address projects funded under the Neighborhood Infrastructure Program. Specific projects are not yet identified, but may include improvement to parks, residential streets, streetscapes, sidewalks and curbs, the urban forest and other public facilities.

Discussion

The overall level of Federal entitlement and local funding available has declined significantly over the last decade, while the cost of administering and implementing projects continues to increase.

Annual Goals and Objectives

Introduction

This section provides a description of the activities to be carried out under the FY 2016 Annual Action Plan and identifies implementing organizations. These organizations will have formal agreements with the City to carry out projects from July 1, 2015 through June 30, 2016, with the exception of construction projects. Construction agreements have varying start dates depending on the construction schedule. The beneficiaries of the projects in this section are principally low- and moderate-income (LMI) persons. Beneficiaries also include people or families who are at risk for homelessness. Please note that “planned units” represent a good-faith estimate of performance and are subject to change.

Projects listed in this Annual Action Plan support the goal of homelessness prevention and six outcomes of the Neighborhood Investment Plan, including:

- Improve the condition of existing housing
- Increase the supply of affordable housing
- Increase opportunities for housing stability
- Increase public safety
- Build neighborhood leadership and civic engagement
- Enhance neighborhood Infrastructure

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

In 2011, the Community Development Department assembled and submitted to HUD its FFY 2011-2015 Consolidated Housing and Community Development Plan (HCD Plan), which is a five-year strategy that provides the basis for assessing performance and tracking results in meeting HUD’s three fundamental goals of decent housing, a suitable living environment, and expanded economic opportunities. In the course of developing the HCD Plan, the Community Development Department conducted extensive research to identify priorities for allocating funds and obstacles to addressing underserved needs. Housing priority needs and obstacles to meeting those needs are covered in the Housing Priorities, Strategies and Goals section of the HCD Plan. Non-housing community development priorities, strategies, goals, and obstacles can be reviewed in the Community Development section of the HCD plan.

Goals Summary Information

Each project in this Annual Action Plan is represented by one of the goals in the table below.

Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
Improve the condition of existing housing	2015	2016	Affordable Housing	City of Grand Rapids	Affordable housing - Rehabilitation of units	CDBG: \$2,742,979	Homeowner Housing Rehabilitated: 500 Housing Units Housing Code Enforcement: 6,400 Housing Units
Increase the supply of affordable housing	2015	2016	Affordable Housing	Belknap STA Creston STA Stocking STA Southtown STA Cities of Grand Rapids, Kentwood, and Wyoming	Affordable housing - Rental assistance and rehabilitation of units	HOME: \$1,550,000	Homeowner Housing Rehabilitated: 5 Housing Units Rental Housing Constructed: 22 Housing Units Rental Housing Rehabilitated: 43 Housing Units Tenant-based rental assistance/ Rapid Re-housing: 125 Households Assisted
Increase opportunities for housing stability (Fair Housing)	2015	2016	Non-Housing Community Development	General Target Area	Non-housing - Public services	CDBG: \$74,955	Public service activities other than Low/Moderate Income Housing Benefit: 199 Persons Assisted
Increase opportunities for housing stability (Legal Assistance)	2015	2016	Non-Housing Community Development	General Target Area	Non-housing - Public services	CDBG: \$81,825	Public service activities other than Low/Moderate Income Housing Benefit: 211 Persons Assisted
Increase public safety	2015	2016	Non-Housing Community Development	Belknap STA Creston STA Garfield Park STA Grandville STA	Non-housing - Public services	CDBG: \$238,525 JAG: \$71,010	Public service activities other than Low/Moderate Income Housing Benefit: 78,133 Persons Assisted

Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
				Heritage Hill STA East Hills STA Easttown STA Midtown STA Near West Side STA Southtown STA Stocking STA			
Build neighborhood leadership and civic engagement	2015	2016	Non-Housing Community Development	All STAs	Non-housing - Public services	CDBG: \$247,222	Public service activities other than Low/Moderate Income Housing Benefit: 78,133 Persons Assisted
Enhance neighborhood infrastructure	2015	2016	Non-Housing Community Development	All STAs	Non-housing - Public facilities Non-housing - Public improvements & infrastructure	CDBG: \$672,094	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit to be determined.
Homelessness	2015	2016	Homeless	City of Grand Rapids	Homelessness - Rapid re-housing and prevention	ESG: \$319,602	Homelessness Prevention: 1,243 Persons Assisted

Estimate the number of extremely low-income, low-income, and moderate-income families to whom the jurisdiction will provide affordable housing as defined by HOME 91.215(b)

Under this Plan, the City intends to provide affordable housing, as defined by 24 CFR 91.215(b) to 94 extremely low-, low-, and moderate-income households.

Project Descriptions and Funding Levels

The following tables summarize the City’s outputs and indicators, and HUD outcomes and objectives for projects being funded during the FY 2016 funding year. Projects supported with Justice Assistance Grant (JAG) funds in Outcome 4 are included as they support the Neighborhood Investment Plan, but are not under HUD jurisdiction.

Neighborhood Investment Plan

Outcome 1: Improve the condition of existing housing

This outcome supports the maintenance, repair and improvement of owner- and renter-occupied housing. It also supports efforts to maintain the affordability of the existing housing stock. Programs might include, but are not limited to: housing rehabilitation, minor home repair, access modifications, safety improvements, treatment of lead or other home hazards, energy efficiency improvements, and code enforcement.

1-1 Housing Rehabilitation Program City of Grand Rapids Community Development Department	Target Area GTA	Total Funding \$850,000	Funding Source CDBG
			Planned Units
Output: Number of homeowner units repaired to City Rehabilitation Standards.			50
Indicator 1: Number of homeowner units in which a hazardous condition was abated.			20
Indicator 2: Number of homeowner units where exterior code violations were corrected and made lead safe.			30
Indicator 3: Average cost savings to homeowners compared to a market rate home improvement loan.			\$10,000
This program provides financial assistance to low- and moderate-income homeowners to rehabilitate their homes and obtain emergency repairs. HUD Outcome/Objective: (DH-1) Accessibility for the purpose of providing Decent Housing (14A, LMH, 10, 570.202)			

1-2 Housing Code Enforcement City of Grand Rapids Community Development Department	Target Area GTA	Total Funding \$1,368,688	Funding Source CDBG
			Planned Units
Output: Number of housing, blight, and zoning cases continued or initiated.			6,000
Indicator 1: Number of housing units brought into compliance with one or more of the following: Property Maintenance Code, Nuisance Code, or Zoning Code.			3,000
Indicator 2: Number of vacant and/or abandoned housing units returned to productive use.			125
Enforcement of Property Maintenance Code, Nuisance Code and Zoning Ordinance. HUD Outcome/Objective: (DH-1) Accessibility for the purpose of providing Decent Housing (15, LMA, 10, 570.202(c))			

1-3 Historic Preservation Code Enforcement City of Grand Rapids Planning Department	Target Area GTA	Total Funding \$55,000	Funding Source CDBG
			Planned Units
Output: Number of code violation cases continued or initiated.			400
Indicator: Number of housing units brought into compliance with one or more of the following: Housing Code, Nuisance Code, Zoning Ordinance, or Historic Preservation Standards.			350
Enforces the Property Maintenance Code, Nuisance Code, Zoning Ordinance, and Historic Preservation Standards to promote public health, safety, and welfare; and to preserve and prevent inappropriate use of historic properties. HUD Outcome/Objective: (DH-1) Accessibility for the purpose of providing Decent Housing (15, LMA, 10, 570.202(c))			

1-4 Accessible Housing Services Disability Advocates of Kent County	Target Area Citywide	Total Funding \$21,000	Funding Source CDBG
			Planned Units
Output: Number of housing units provided with an environmental assessment for the purpose of making recommendations for accessibility modifications.			28
Indicator: Number of people with disabilities who gained one or both of the following benefits: 1) improved access into and out of the unit, 2) improved access within the unit.			15
Provides housing assessments to persons with disabilities with the goal of securing needed housing modifications through the HRS Access Modification and other programs. HUD Outcome/Objective: (DH-1) Accessibility for the purpose of providing Decent Housing (14H, LMH, 10, 570.202)			

1-5 Access Modification Program Home Repair Services of Kent County	Target Area Citywide	Total Funding \$48,300	Funding Source CDBG
			Planned Units
Output: Number of housing units made accessible for people with disabilities.			15
Indicator: Number of people with disabilities who gained one or both of the following benefits: 1) improved access into and out of the unit, 2) improved access within the unit.			13
This program builds wheelchair ramps and makes other modifications to improve the accessibility of homes occupied by persons with disabilities. HUD Outcome/Objective: (DH-1) Accessibility for the purpose of providing Decent Housing (14A, LMH, 10, 570.202)			

1-6 Minor Home Repair Program Home Repair Services of Kent County	Target Area Citywide	Total Funding \$399,991	Funding Source CDBG
Planned Units			
Output: Number of homeowner units in which minor home repairs were completed.			435
Indicator: Number of housing units where occupants benefit from one or more of the following: 1) correction of a health or safety hazard, 2) improvement in affordability, 3) increase in home security, and/or 4) lengthen the life of the structure.			420
This program provides critical health, safety and structural related repairs for low- and moderate-income homeowners. HUD Outcome/Objective: (DH-1) Accessibility for the purpose of providing Decent Housing (14A, LMH, 10, 570.202)			

Outcome 2: Increase the supply of affordable housing

This outcome supports the creation of affordable housing through new construction and rehabilitation of vacant structures for both homeowners and renters. Provision of permanent supportive housing and tenant-based rental assistance are also supported under this outcome. Programs or projects might include, but are not limited to: infill new construction, conversion of vacant non-residential buildings to rental housing, rehabilitation and sale of single-family homes, and development of permanent supportive housing for persons with disabilities, the chronically homeless, or other underserved populations.

2-1 LCH36 LDHA LP Restructuring Project Dwelling Place of Grand Rapids Nonprofit Housing Corporation	Target Area GTA	Total Funding \$300,000	Funding Source HOME
Planned Units			
Output: Number of affordable rental units created.			49
Indicator 1: Number of rental units substantially rehabilitated to applicable building code standards and made lead safe.			43
Indicator 2: Number of rental units newly constructed to applicable building code standards.			6
Indicator 3: Number of rental units that meet one or more of the following standards: 1) air infiltration rates were reduced by 20%, 2) eligibility for LEED certification, 3) attained a HERS rating of 4 stars (rehabilitation) or 5 stars (new construction), 4) Michigan Energy Code Compliance.			49
Indicator 4: Number of rental units that remain affordable for lower-income families for one of the following periods: five (5) years, ten (10) years, fifteen (15) years, twenty (20) years.			49
Indicator 5: Number of rental units that provide supportive housing for people with disabilities or other special needs.			12

Acquisition and development of rental units for occupancy by income-eligible households.
 HUD Outcome/Objective: (DH-2) Affordability for the purpose of providing Decent Housing (12, LMH, 10, 570.202)

2-2 Southtown ADR ICCF Nonprofit Housing Corporation	Target Area GTA	Total Funding \$270,000	Funding Source HOME
			Planned Units
Output: Number of affordable homeowner units created.			3
Indicator 1: Number of homeowner units substantially rehabilitated to applicable building code standards and made lead safe			3
Indicator 2: Number of housing units that meet one or more of the following standards: 1) air infiltration rates were reduced by 20%, 2) eligibility for LEED certification, 3) attained a HERS rating of 4 stars (rehabilitation) or 5 stars (new construction), 4) Michigan Energy Code Compliance.			3
Indicator 3: Number of homeowner units that remain affordable for lower-income families for one of the following periods: five (5) years, ten (10) years, fifteen (15) years.			3
Acquisition, rehabilitation, and sale of a single-family home to an income-eligible household. HUD Outcome/Objective: (DH-2) Affordability for the purpose of providing Decent Housing (14A, LMH, 10, 570.202)			

2-3 435 LaGrave Apartments at Tapestry Square ICCF Nonprofit Housing Corporation	Target Area GTA	Total Funding \$300,000	Funding Source HOME
			Planned Units
Output: Number of affordable rental units created.			16
Indicator 1: Number of rental units newly constructed to applicable building code standards.			16
Indicator 2: Number of rental units that meet one or more of the following standards: 1) air infiltration rates were reduced by 20%, 2) eligibility for LEED certification, 3) attained a HERS rating of 4 stars (rehabilitation) or 5 stars (new construction), 4) Michigan Energy Code Compliance.			16
Indicator 3: Number of rental units that remain affordable for lower-income families for one of the following periods: five (5) years, ten (10) years, fifteen (15) years, twenty (20) years.			16
Indicator 4: Number of rental units that provide supportive housing for people with disabilities or other special needs.			6
Acquisition and development of rental units for occupancy by income-eligible households. HUD Outcome/Objective: (DH-2) Affordability for the purpose of providing Decent Housing (12, LMH, 10, 570.202)			

2-5 CHDO Operating Support LINC Community Revitalization, Inc.	Target Area Southtown	Total Funding \$24,695	Funding Source HOME CHDO
Funding will be used to support HOME-assisted housing development activities.			Planned Units
Output: N/A			N/A
HUD Outcome/Objective: Not Applicable (21I)			

2-6 CHDO Operating Support New Development Corporation	Target Area Belknap, Creston, Stocking	Total Funding \$24,694	Funding Source HOME CHDO
Funding will be used to support HOME-assisted housing development activities.			Planned Units
Output: N/A			N/A
HUD Outcome/Objective: Not Applicable (21I)			

2-7 North End Workforce Housing/ADR New Development Corporation	Target Area Belknap, Creston, Stocking	Total Funding \$180,000	Funding Source HOME
			Planned Units
Output: Number of affordable homeowner units created.			2
Indicator 1: Number of homeowner units substantially rehabilitated to applicable building code standards and made lead safe.			2
Indicator 2: Number of housing units that meet one or more of the following standards: 1) air infiltration rates were reduced by 20%, 2) eligibility for LEED certification, 3) attained a HERS rating of 4 stars (rehabilitation) or 5 stars (new construction), 4) Michigan Energy Code Compliance.			2
Indicator 3: Number of homeowner units that remain affordable for lower-income families for one of the following periods: five (5) years, ten (10) years, fifteen (15) years.			2
Acquisition, rehabilitation, and sale of a single-family home to an income-eligible household. HUD Outcome/Objective: (DH-2) Affordability for the purpose of providing Decent Housing (14A, LMH, 10, 570.202)			

2-8 Short-Term Rental Assistance The Salvation Army Social Services	Target Area Cities of Grand Rapids, Kentwood, and Wyoming	Total Funding \$500,000	Funding Source HOME
			<u>Planned Units</u>
Output: Number of households served with Short-Term Rental Assistance up to six (6) months.			125
Indicator: Number of households who have increased accessibility to affordable housing.			125
Provides households with Short-Term Rental Assistance for up to six (6) months. HUD Outcome/Objective: (DH-2) Affordability for the purpose of providing Decent Housing (05S, LMH, 10, 570.202)			

Outcome 3: Increase opportunities for housing stability

This outcome supports services that help keep people in their homes or aids them in securing housing of their choice. Services might include, but are not limited to: homebuyer downpayment assistance, financial counseling and credit repair, mortgage foreclosure intervention, housing education such as tenant rights or pre-purchase counseling, legal assistance for housing matters, interpretation and translation services on housing transactions for non-English speaking residents, and fair housing testing and enforcement.

3-1 Fair Housing Services Fair Housing Center of West Michigan	Target Area GTA	Total Funding \$74,955	Funding Source CDBG PS
			Planned Units
Output 1: Number of hours developing, marketing and conducting educational and outreach activities			200
Indicator 1: Number of people who received fair housing education and outreach.			2,500
Output 2: Number of people who attended a fair housing training.			150
Indicator 2: Number of people at training who indicated they learned new and relevant information.			135
Output 3: Number of housing industry professionals who attended a fair housing training.			200
Indicator 3a: Number of housing industry professionals at training who indicated they learned new and relevant information.			160
Indicator 3b: Number housing industry professionals who indicated they would modify their business practices following training.			160
Output 4: Number of housing tests conducted to determine compliance with fair housing laws.			49
Indicator 4a: Number of housing tests where no evidence of discrimination was found.			34
Indicator 4b: Number of housing tests where evidence of discrimination was found and resolved in accordance with established criteria.			15
Provides fair housing trainings and conducts housing tests to determine compliance with fair housing laws. HUD Outcome/Objective: (SL-1) Accessibility for the purpose of creating Suitable Living Environments, (05J, LMA, 01, 570.201(e))			

3-2 Housing Assistance Center Legal Aid of Western Michigan	Target Area GTA	Total Funding \$81,825	Funding Source CDBG PS
			Planned Units
Output: Number of people receiving free legal counseling and/or representation.			211
Indicator: Number of people who resolve their housing-related legal matter based on one of the following main benefits:			165
<ul style="list-style-type: none"> ▪ Avoidance of a housing crisis. ▪ Improvement in the quality of the person’s housing. ▪ Removal of barriers to obtaining or retaining housing. ▪ Increased knowledge of the legal system. 			
<p>Provides households with housing counseling, advocacy services, and/or legal representation related to a housing matter. HUD Outcome/Objective: (DH-3) Sustainability for the purpose of providing Decent Housing (05C, LMC, 01, 570.201(e))</p>			

Outcome 4: Increase public safety

This outcome supports quality of life and a sense of community in neighborhoods by reducing or preventing crime. This outcome supports neighborhood collaborations with the City of Grand Rapids and use of Crime Prevention Through Environmental Design (CPTED) principles and practices. Services might include, but are not limited to: crime prevention education and training, home security surveys, use of safety design features in homes and non-residential areas, community organizing against serious public safety issues such as drug sales, and victim advocacy.

4-1 Crime Prevention Program Baxter Neighborhood Association	Target Area Southtown	Total Funding \$37,035	Funding Source CDBG PS
			<u>Planned Units</u>
Output 1: Number of people who received training on personal safety and/or safety design features and practices for their homes (home security survey, CPTED).			175
Indicator 1a: Number of people who reported feeling safer in their home and/or community as a result of the training.			131
Indicator 1b: Number of housing units that received safety improvements.			46
Output 2: Number of people, businesses, or organizations educated on public safety design features and practices for non-residential and public spaces.			55
Indicator 2: Number of locations where public safety design features or practices were implemented.			36
Output 3: Number of significant public safety issues (e.g. gangs, drug sales) identified in the neighborhood.			23
Indicator 3: Number of significant public safety issues (e.g. gangs, drug sales) successfully resolved for at least six (6) months.			12
Provides training, education, and identification/resolution of public safety issues. HUD Outcome/Objective: (SL-3) Sustainability for the purpose of creating a Suitable Living Environment (05I, LMA, 01, 570.201(e))			

4-2 Crime Prevention Program Creston Neighborhood Association	Target Area Creston	Total Funding \$19,870	Funding Source CDBG PS
			<u>Planned Units</u>
Output 1: Number of people who received training on personal safety and/or safety design features and practices for their homes (home security survey, CPTED).			87
Indicator 1a: Number of people who reported feeling safer in their home and/or community as a result of the training.			65
Indicator 1b: Number of housing units that received safety improvements.			20
Output 2: Number of people, businesses, or organizations educated on public safety design features and practices for non-residential and public spaces.			60
Indicator 2: Number of locations where public safety design features or practices were implemented.			10
Output 3: Number of significant public safety issues (e.g. gangs, drug sales) identified in the neighborhood.			10
Indicator 3: Number of significant public safety issues (e.g. gangs, drug sales) successfully resolved for at least six (6) months.			5
Provides training, education, and identification/resolution of public safety issues. HUD Outcome/Objective: (SL-3) Sustainability for the purpose of creating a Suitable Living Environment (05I, LMA, 01, 570.201(e))			

4-3 Crime Prevention Program East Hills Council of Neighbors	Target Area East Hills	Total Funding \$18,755	Funding Source JAG
			<u>Planned Units</u>
Output 1: Number of people who received training on personal safety and/or safety design features and practices for their homes (home security survey, CPTED).			85
Indicator 1a: Number of people who reported feeling safer in their home and/or community as a result of the training.			65
Indicator 1b: Number of housing units that received safety improvements.			20
Output 2: Number of people, businesses, or organizations educated on public safety design features and practices for non-residential and public spaces.			60
Indicator 2: Number of locations where public safety design features or practices were implemented.			5
Output 3: Number of significant public safety issues (e.g. gangs, drug sales) identified in the neighborhood.			10
Indicator 3: Number of significant public safety issues (e.g. gangs, drug sales) successfully resolved for at least six (6) months.			5

Provides training, education, and identification/resolution of public safety issues. HUD Outcome/Objective: Not Applicable			
4-4 Crime Prevention Program Eastown Community Association	Target Area Eastown	Total Funding \$16,631	Funding Source CDBG PS
			<u>Planned Units</u>
Output 1: Number of people who received training on personal safety and/or safety design features and practices for their homes (home security survey, CPTED).			90
Indicator 1a: Number of people who reported feeling safer in their home and/or community as a result of the training.			68
Indicator 1b: Number of housing units that received safety improvements.			23
Output 2: Number of people, businesses, or organizations educated on public safety design features and practices for non-residential and public spaces.			65
Indicator 2: Number of locations where public safety design features or practices were implemented.			5
Output 3: Number of significant public safety issues (e.g. gangs, drug sales) identified in the neighborhood.			10
Indicator 3: Number of significant public safety issues (e.g. gangs, drug sales) successfully resolved for at least six (6) months.			5
Provides training, education, and identification/resolution of public safety issues. HUD Outcome/Objective: (SL-3) Sustainability for the purpose of creating a Suitable Living Environment (05I, LMA, 01, 570.201(e))			

4-5 Crime Prevention Program Garfield Park Neighborhood Association	Target Area Garfield Park	Total Funding \$28,030	Funding Source CDBG PS
			<u>Planned Units</u>
Output 1: Number of people who received training on personal safety and/or safety design features and practices for their homes (home security survey, CPTED).			147
Indicator 1a: Number of people who reported feeling safer in their home and/or community as a result of the training.			110
Indicator 1b: Number of housing units that received safety improvements.			23
Output 2: Number of people, businesses, or organizations educated on public safety design features and practices for non-residential and public spaces.			46
Indicator 2: Number of locations where public safety design features or practices were implemented.			10
Output 3: Number of significant public safety issues (e.g. gangs, drug sales) identified in the neighborhood.			20

Indicator 3: Number of significant public safety issues (e.g. gangs, drug sales) successfully resolved for at least six (6) months.			10
Provides training, education, and identification/resolution of public safety issues. HUD Outcome/Objective: (SL-3) Sustainability for the purpose of creating a Suitable Living Environment (05I, LMA, 01, 570.201(e))			
4-6 Crime Prevention Program Heritage Hill Association	Target Area Heritage Hill	Total Funding \$23,417	Funding Source CDBG PS
			Planned Units
Output 1: Number of people who received training on personal safety and/or safety design features and practices for their homes (home security survey, CPTED).			151
Indicator 1a: Number of people who reported feeling safer in their home and/or community as a result of the training.			114
Indicator 1b: Number of housing units that received safety improvements.			9
Output 2: Number of people, businesses, or organizations educated on public safety design features and practices for non-residential and public spaces.			10
Indicator 2: Number of locations where public safety design features or practices were implemented.			2
Output 3: Number of significant public safety issues (e.g. gangs, drug sales) identified in the neighborhood.			10
Indicator 3: Number of significant public safety issues (e.g. gangs, drug sales) successfully resolved for at least six (6) months.			5
Provides training, education, and identification/resolution of public safety issues. HUD Outcome/Objective: (SL-3) Sustainability for the purpose of creating a Suitable Living Environment (05I, LMA, 01, 570.201(e))			

4-7 Crime Prevention Program John Ball Area Neighbors DBA South West Area Neighbors	Target Area Near West Side	Total Funding \$25,462	Funding Source CDBG PS
			Planned Units
Output 1: Number of people who received training on personal safety and/or safety design features and practices for their homes (home security survey, CPTED).			147
Indicator 1a: Number of people who reported feeling safer in their home and/or community as a result of the training.			110
Indicator 1b: Number of housing units that received safety improvements.			14
Output 2: Number of people, businesses, or organizations educated on public safety design features and practices for non-residential and public spaces.			37
Indicator 2: Number of locations where public safety design features or practices were implemented.			5

Output 3: Number of significant public safety issues (e.g. gangs, drug sales) identified in the neighborhood.			20
Indicator 3: Number of significant public safety issues (e.g. gangs, drug sales) successfully resolved for at least six (6) months.			10
Provides training, education, and identification/resolution of public safety issues. HUD Outcome/Objective: (SL-3) Sustainability for the purpose of creating a Suitable Living Environment (05I, LMA, 01, 570.201(e))			
4-8 Crime Prevention Program Midtown Neighborhood Association	Target Area Midtown	Total Funding \$20,239	Funding Source JAG
			Planned Units
Output 1: Number of people who received training on personal safety and/or safety design features and practices for their homes (home security survey, CPTED).			150
Indicator 1a: Number of people who reported feeling safer in their home and/or community as a result of the training.			113
Indicator 1b: Number of housing units that received safety improvements.			23
Output 2: Number of people, businesses, or organizations educated on public safety design features and practices for non-residential and public spaces.			37
Indicator 2: Number of locations where public safety design features or practices were implemented.			32
Output 3: Number of significant public safety issues (e.g. gangs, drug sales) identified in the neighborhood.			23
Indicator 3: Number of significant public safety issues (e.g. gangs, drug sales) successfully resolved for at least six (6) months.			12
Provides training, education, and identification/resolution of public safety issues. HUD Outcome/Objective: Not Applicable			

4-9 Crime Prevention Program Neighbors of Belknap Lookout	Target Area Belknap	Total Funding \$17,407	Funding Source CDBG PS
			Planned Units
Output 1: Number of people who received training on personal safety and/or safety design features and practices for their homes (home security survey, CPTED).			92
Indicator 1a: Number of people who reported feeling safer in their home and/or community as a result of the training.			69
Indicator 1b: Number of housing units that received safety improvements.			9
Output 2: Number of people, businesses, or organizations educated on public safety design features and practices for non-residential and public spaces.			28

Indicator 2: Number of locations where public safety design features or practices were implemented.	5
Output 3: Number of significant public safety issues (e.g. gangs, drug sales) identified in the neighborhood.	9
Indicator 3: Number of significant public safety issues (e.g. gangs, drug sales) successfully resolved for at least six (6) months.	7
Provides training, education, and identification/resolution of public safety issues. HUD Outcome/Objective: (SL-3) Sustainability for the purpose of creating a Suitable Living Environment (05I, LMA, 01, 570.201(e))	

4-10 Crime Prevention Program Roosevelt Park Neighborhood Association	Target Area Grandville	Total Funding \$27,405	Funding Source JAG
			Planned Units
Output 1: Number of people who received training on personal safety and/or safety design features and practices for their homes (home security survey, CPTED).			138
Indicator 1a: Number of people who reported feeling safer in their home and/or community as a result of the training.			104
Indicator 1b: Number of housing units that received safety improvements.			46
Output 2: Number of people, businesses, or organizations educated on public safety design features and practices for non-residential and public spaces.			46
Indicator 2: Number of locations where public safety design features or practices were implemented.			23
Output 3: Number of significant public safety issues (e.g. gangs, drug sales) identified in the neighborhood.			23
Indicator 3: Number of significant public safety issues (e.g. gangs, drug sales) successfully resolved for at least six (6) months.			9
Provides training, education, and identification/resolution of public safety issues. HUD Outcome/Objective: Not Applicable			

4-11 Crime Prevention Program Seeds of Promise	Target Area Southtown	Total Funding \$45,265	Funding Source CDBG PS
			Planned Units
Output 1: Number of people who received training on personal safety and/or safety design features and practices for their homes (home security survey, CPTED).			215
Indicator 1a: Number of people who reported feeling safer in their home and/or community as a result of the training.			161
Indicator 1b: Number of housing units that received safety improvements.			55

Output 2: Number of people, businesses, or organizations educated on public safety design features and practices for non-residential and public spaces.	55
Indicator 2: Number of locations where public safety design features or practices were implemented.	37
Output 3: Number of significant public safety issues (e.g. gangs, drug sales) identified in the neighborhood.	37
Indicator 3: Number of significant public safety issues (e.g. gangs, drug sales) successfully resolved for at least six (6) months.	19
Provides training, education, and identification/resolution of public safety issues. HUD Outcome/Objective: (SL-3) Sustainability for the purpose of creating a Suitable Living Environment (05I, LMA, 01, 570.201(e))	

4-12 Crime Prevention Program West Grand Neighborhood Organization	Target Area Stocking	Total Funding \$4,611 \$25,407	Funding Source JAG CDBG PS
			Planned Units
Output 1: Number of people who received training on personal safety and/or safety design features and practices for their homes (home security survey, CPTED).			175
Indicator 1a: Number of people who reported feeling safer in their home and/or community as a result of the training.			131
Indicator 1b: Number of housing units that received safety improvements.			10
Output 2: Number of people, businesses, or organizations educated on public safety design features and practices for non-residential and public spaces.			50
Indicator 2: Number of locations where public safety design features or practices were implemented.			5
Output 3: Number of significant public safety issues (e.g. gangs, drug sales) identified in the neighborhood.			30
Indicator 3: Number of significant public safety issues (e.g. gangs, drug sales) successfully resolved for at least six (6) months.			15
Provides training, education, and identification/resolution of public safety issues. HUD Outcome/Objective: (SL-3) Sustainability for the purpose of creating a Suitable Living Environment (05I, LMA, 01, 570.201(e))			

Outcome 5: Build neighborhood leadership and civic engagement

This outcome supports neighborhood leadership and civic engagement as the means to build great neighborhoods. This outcome supports actions to counteract threats to neighborhood stability, promote choice and opportunity, and encourage sustainable change. Programs and services might include, but are not limited to: community organizing, leadership development, referral services, beautification projects, and neighborhood promotion.

5-1 Neighborhood Leadership Program Creston Neighborhood Association	Target Area Creston	Total Funding \$17,259	Funding Source CDBG PS
			<u>Planned Units</u>
Output 1: Number of people receiving leadership, board responsibility, and/or other capacity building training.			25
Indicator 1a: Number of people who reported increased knowledge about leadership, board responsibility, and/or capacity building skills.			20
Indicator 1b: Number of people who became actively involved in a neighborhood, community, and/or City board or committee.			23
Output 2: Number of people who have access to opportunities for volunteering in their neighborhood.			4,500
Indicator 2: Number of people actively engaged in activities that resulted in an improved neighborhood condition.			216
Output 3: Number of property owners contacted to resolve a nuisance and/or exterior housing code violation.			50
Indicator 3: Number of properties brought into compliance with nuisance and/or exterior housing code through self-compliance.			48
Conducts activities to educate residents on neighborhood code and improvement issues and encourages residents to participate in neighborhood leadership activities. HUD Outcome/Objective: (SL-3) Sustainability for the purpose of creating a Suitable Living Environment (05, LMA, 01, 570.201(e))			

5-2 Neighborhood Leadership Program East Hills Council of Neighbors	Target Area East Hills	Total Funding \$16,291	Funding Source CDBG PS
			<u>Planned Units</u>
Output 1: Number of people receiving leadership, board responsibility, and/or other capacity building training.			50
Indicator 1a: Number of people who reported increased knowledge about leadership, board responsibility, and/or capacity building skills.			40
Indicator 1b: Number of people who became actively involved in a neighborhood, community, and/or City board or committee.			20
Output 2: Number of people who have access to opportunities for volunteering in their neighborhood.			4,835
Indicator 2: Number of people actively engaged in activities that resulted in an improved neighborhood condition.			160
Output 3: Number of property owners contacted to resolve a nuisance and/or exterior housing code violation.			36
Indicator 3: Number of properties brought into compliance with nuisance and/or exterior housing code through self-compliance.			18
Conducts activities to educate residents on neighborhood code and improvement issues and encourages residents to participate in neighborhood leadership activities. HUD Outcome/Objective: (SL-3) Sustainability for the purpose of creating a Suitable Living Environment (05, LMA, 01, 570.201(e))			

5-3 Neighborhood Leadership Program Easttown Community Association	Target Area Easttown	Total Funding \$14,447	Funding Source CDBG PS
			<u>Planned Units</u>
Output 1: Number of people receiving leadership, board responsibility, and/or other capacity building training.			50
Indicator 1a: Number of people who reported increased knowledge about leadership, board responsibility, and/or capacity building skills.			45
Indicator 1b: Number of people who became actively involved in a neighborhood, community, and/or City board or committee.			30
Output 2: Number of people who have access to opportunities for volunteering in their neighborhood.			3,500
Indicator 2: Number of people actively engaged in activities that resulted in an improved neighborhood condition.			225
Output 3: Number of property owners contacted to resolve a nuisance and/or exterior housing code violation.			10

Indicator 3: Number of properties brought into compliance with nuisance and/or exterior housing code through self-compliance.			5
Conducts activities to educate residents on neighborhood code and improvement issues and encourages residents to participate in neighborhood leadership activities. HUD Outcome/Objective: (SL-3) Sustainability for the purpose of creating a Suitable Living Environment (05, LMA, 01, 570.201(e))			
5-4	Target Area	Total Funding	Funding Source
Neighborhood Leadership Program Garfield Park Neighborhoods Association	Garfield Park	\$24,347	CDBG PS
			Planned Units
Output 1: Number of people receiving leadership, board responsibility, and/or other capacity building training.			55
Indicator 1a: Number of people who reported increased knowledge about leadership, board responsibility, and/or capacity building skills.			50
Indicator 1b: Number of people who became actively involved in a neighborhood, community, and/or City board or committee.			32
Output 2: Number of people who have access to opportunities for volunteering in their neighborhood.			11,004
Indicator 2: Number of people actively engaged in activities that resulted in an improved neighborhood condition.			312
Output 3: Number of property owners contacted to resolve a nuisance and/or exterior housing code violation.			25
Indicator 3: Number of properties brought into compliance with nuisance and/or exterior housing code through self-compliance.			10
Conducts activities to educate residents on neighborhood code and improvement issues and encourages residents to participate in neighborhood leadership activities. HUD Outcome/Objective: (SL-3) Sustainability for the purpose of creating a Suitable Living Environment (05, LMA, 01, 570.201(e))			

5-5	Target Area	Total Funding	Funding Source
Neighborhood Leadership Program Heritage Hill Association	Heritage Hill	\$20,339	CDBG PS
			Planned Units
Output 1: Number of people receiving leadership, board responsibility, and/or other capacity building training.			50
Indicator 1a: Number of people who reported increased knowledge about leadership, board responsibility, and/or capacity building skills.			40
Indicator 1b: Number of people who became actively involved in a neighborhood, community, and/or City board or committee.			25
Output 2: Number of people who have access to opportunities for volunteering in their neighborhood.			4,000

Indicator 2: Number of people actively engaged in activities that resulted in an improved neighborhood condition.	257
Output 3: Number of property owners contacted to resolve a nuisance and/or exterior housing code violation.	11
Indicator 3: Number of properties brought into compliance with nuisance and/or exterior housing code through self-compliance.	11
Conducts activities to educate residents on neighborhood code and improvement issues and encourages residents to participate in neighborhood leadership activities. HUD Outcome/Objective: (SL-3) Sustainability for the purpose of creating a Suitable Living Environment (05, LMA, 01, 570.201(e))	

5-6 Neighborhood Leadership Program John Ball Area Neighbors DBA South West Area Neighbors	Target Area Near West Side	Total Funding \$22,116	Funding Source CDBG PS
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		Planned Units
Output 1: Number of people receiving leadership, board responsibility, and/or other capacity building training.		55
Indicator 1a: Number of people who reported increased knowledge about leadership, board responsibility, and/or capacity building skills.		44
Indicator 1b: Number of people who became actively involved in a neighborhood, community, and/or City board or committee.		18
Output 2: Number of people who have access to opportunities for volunteering in their neighborhood.		6,713
Indicator 2: Number of people actively engaged in activities that resulted in an improved neighborhood condition.		230
Output 3: Number of property owners contacted to resolve a nuisance and/or exterior housing code violation.		41
Indicator 3: Number of properties brought into compliance with nuisance and/or exterior housing code through self-compliance.		39
Conducts activities to educate residents on neighborhood code and improvement issues and encourages residents to participate in neighborhood leadership activities. HUD Outcome/Objective: (SL-3) Sustainability for the purpose of creating a Suitable Living Environment (05, LMA, 01, 570.201(e))		

5-7 Neighborhood Leadership Program LINC Community Revitalization, Inc.	Target Area Southtown	Total Funding \$49,845	Funding Source CDBG PS
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		Planned Units
Output 1: Number of people receiving leadership, board responsibility, and/or other capacity building training.		100
Indicator 1a: Number of people who reported increased knowledge about leadership, board responsibility, and/or capacity building skills.		90

Indicator 1b: Number of people who became actively involved in a neighborhood, community, and/or City board or committee.	100
Output 2: Number of people who have access to opportunities for volunteering in their neighborhood.	11,318
Indicator 2: Number of people actively engaged in activities that resulted in an improved neighborhood condition.	750
Conducts activities to educate residents on neighborhood code and improvement issues and encourages residents to participate in neighborhood leadership activities. HUD Outcome/Objective: (SL-3) Sustainability for the purpose of creating a Suitable Living Environment (05, LMA, 01, 570.201(e))	

5-8 Neighborhood Leadership Program Midtown Neighborhood Association	Target Area Midtown	Total Funding \$17,579	Funding Source CDBG PS
			Planned Units
Output 1: Number of people receiving leadership, board responsibility, and/or other capacity building training.			69
Indicator 1a: Number of people who reported increased knowledge about leadership, board responsibility, and/or capacity building skills.			62
Indicator 1b: Number of people who became actively involved in a neighborhood, community, and/or City board or committee.			46
Output 2: Number of people who have access to opportunities for volunteering in their neighborhood.			5,172
Indicator 2: Number of people actively engaged in activities that resulted in an improved neighborhood condition.			250
Output 3: Number of property owners contacted to resolve a nuisance and/or exterior housing code violation.			23
Indicator 3: Number of properties brought into compliance with nuisance and/or exterior housing code through self-compliance.			12
Conducts activities to educate residents on neighborhood code and improvement issues and encourages residents to participate in neighborhood leadership activities. HUD Outcome/Objective: (SL-3) Sustainability for the purpose of creating a Suitable Living Environment (05, LMA, 01, 570.201(e))			

5-9 Neighborhood Leadership Program Neighbors of Belknap Lookout	Target Area Belknap	Total Funding \$15,120	Funding Source CDBG PS
			Planned Units
Output 1: Number of people receiving leadership, board responsibility, and/or other capacity building training.			41
Indicator 1a: Number of people who reported increased knowledge about leadership, board responsibility, and/or capacity building skills.			38

Indicator 1b: Number of people who became actively involved in a neighborhood, community, and/or City board or committee.	14
Output 2: Number of people who have access to opportunities for volunteering in their neighborhood.	3,786
Indicator 2: Number of people actively engaged in activities that resulted in an improved neighborhood condition.	160
Output 3: Number of property owners contacted to resolve a nuisance and/or exterior housing code violation.	23
Indicator 3: Number of properties brought into compliance with nuisance and/or exterior housing code through self-compliance.	18
Conducts activities to educate residents on neighborhood code and improvement issues and encourages residents to participate in neighborhood leadership activities. HUD Outcome/Objective: (SL-3) Sustainability for the purpose of creating a Suitable Living Environment (05, LMA, 01, 570.201(e))	

5-10 Neighborhood Leadership Program Roosevelt Park Neighborhood Association	Target Area Grandville	Total Funding \$23,804	Funding Source CDBG PS
			<u>Planned Units</u>
Output 1: Number of people receiving leadership, board responsibility, and/or other capacity building training.			46
Indicator 1a: Number of people who reported increased knowledge about leadership, board responsibility, and/or capacity building skills.			41
Indicator 1b: Number of people who became actively involved in a neighborhood, community, and/or City board or committee.			23
Output 2: Number of people who have access to opportunities for volunteering in their neighborhood.			6,612
Indicator 2: Number of people actively engaged in activities that resulted in an improved neighborhood condition.			138
Output 3: Number of property owners contacted to resolve a nuisance and/or exterior housing code violation.			206
Indicator 3: Number of properties brought into compliance with nuisance and/or exterior housing code through self-compliance.			104
Conducts activities to educate residents on neighborhood code and improvement issues and encourages residents to participate in neighborhood leadership activities. HUD Outcome/Objective: (SL-3) Sustainability for the purpose of creating a Suitable Living Environment (05, LMA, 01, 570.201(e))			

5-11 Neighborhood Leadership Program West Grand Neighborhood Organization	Target Area Stocking	Total Funding \$26,074	Funding Source CDBG PS
			<u>Planned Units</u>

Output 1: Number of people receiving leadership, board responsibility, and/or other capacity building training.	45
Indicator 1a: Number of people who reported increased knowledge about leadership, board responsibility, and/or capacity building skills.	41
Indicator 1b: Number of people who became actively involved in a neighborhood, community, and/or City board or committee.	20
Output 2: Number of people who have access to opportunities for volunteering in their neighborhood.	16,693
Indicator 2: Number of people actively engaged in activities that resulted in an improved neighborhood condition.	200
Output 3: Number of property owners contacted to resolve a nuisance and/or exterior housing code violation.	150
Indicator 3: Number of properties brought into compliance with nuisance and/or exterior housing code through self-compliance.	100
<p>Conducts activities to educate residents on neighborhood code and improvement issues and encourages residents to participate in neighborhood leadership activities. HUD Outcome/Objective: (SL-3) Sustainability for the purpose of creating a Suitable Living Environment (05, LMA, 01, 570.201(e))</p>	

Outcome 6: Enhance neighborhood infrastructure

This outcome supports the improvement of the physical infrastructure of neighborhoods, consisting of publicly-owned infrastructure such as parks, streets, streetscapes, and sidewalks. Projects might include, but are not limited to: park and greenspace development, public facilities, residential street improvements, streetscape improvements, sidewalk and curb replacement, neighborhood business façade improvements, and tree planting.

<p>6-1 Neighborhood Infrastructure Program City of Grand Rapids Community Development Department</p>	<p>Target Area All STAs</p>	<p>Total Funding \$672,096</p>	<p>Funding Source CDBG</p>
<p>The following outlines the criteria and award process for neighborhood infrastructure projects:</p> <p>Infrastructure Project Criteria:</p> <ol style="list-style-type: none"> 1. The project is located in an area where coordinated neighborhood revitalization activities are being implemented. 2. The project benefits all residents of the area. 3. The area in which the project is located is primarily residential in nature and at least 51% of the residents are low- or moderate-income (Specific Target Areas). 4. The project will use CDBG funds within 18 months of the award date. 5. The project meets CDBG eligibility requirements. 6. Only infrastructure projects such as park and recreation facility improvements, street improvements, neighborhood facilities, green spaces, street and alley lighting, or streetscape improvements, including tree planting, are eligible for the program. <p>Review and Award Process:</p> <ol style="list-style-type: none"> 1. The originating department completes an application. A “contact person” is identified on the application as the individual responsible for coordinating the project and providing information to the Community Development Department (CDD) as required. 2. The application is submitted to the CDD for review. 3. CDD staff will review requests using the established criteria as a guide and will consult with representatives from the Public Services, Engineering, Planning, and/or Economic Development Departments as necessary. 4. The CDD will contact the originator of the application with a determination of funding. 5. The project will be assigned to CDD staff who will generate a written agreement and follow-up with the originating department on project implementation and performance reporting requirements. <p>Periodic performance reporting will be required of the originating department for Federal reporting purposes.</p> <p>Output: Not known at time of submission of this Plan. Requests may be made any time during the Plan year.</p>			
<p>This program supports the improvement of the physical infrastructure of neighborhoods, consisting of publicly-owned infrastructure such as parks, streets, streetscapes, and sidewalks. Projects might include, but are not limited to: park and greenspace development, public facilities, residential street improvements, streetscape improvements, sidewalk and curb replacement, neighborhood business facade improvements, and tree planting. HUD Outcome/Objective: (SL-1) Accessibility for the purpose of creating a Suitable Living Environment (03, LMA, 11, 570.201(c))</p>			

Outcome 7: Increase Economic Opportunities

This outcome supports the economic vitality of the community, with an emphasis on improving the economic self-sufficiency of City residents. Projects might include, but are not limited to: creation of stable jobs with benefits, employment training for jobs in emerging industries, and training and support for existing and new microenterprises.

There are no projects proposed for funding under this outcome for the period July 1, 2015 - June 30, 2016.

Emergency Solutions Grants

Housing Assessment Program (\$60,962). The Salvation Army Social Services will complete Intake Assessments with households as the first step to creating a plan to resolve homelessness. Financial Assistance Fund (\$234,670). The Salvation Army Social Services will provide households with financial assistance to avert homelessness. Administration (\$23,970). Funds will be used by the City of Grand Rapids Community Development Department to assess community needs, plan the use of resources, provide for citizen input and public information, monitor and report the use of funds, and assure compliance with grant requirements.

The following projects were prioritized by the Grand Rapids Area Coalition to End Homelessness Funding Review Committee.

01 Housing Assessment Program The Salvation Army Social Services	Target Area Citywide	Total Funding \$60,962	Funding Source ESG
			Planned Units
Output: Number of people who complete an Intake Assessment as the first step to creating a plan to resolve homelessness.			1,565
Indicator: Of the 1,565 people assessed, 1,408 people will increase their knowledge about actions they can take to begin to address their housing crisis.			1,408
Housing Assessment Program (\$60,962). The Salvation Army Social Services will complete Intake Assessments with households as the first step to creating a plan to resolve homelessness. HUD Outcome/Objective: (SL-1) Accessibility for the purpose of creating a Suitable Living Environment (05, 01, 576.21(a)(2))			

02 Financial Assistance Fund The Salvation Army Social Services	Target Area Citywide	Total Funding \$234,670	Funding Source ESG
			<u>Planned Units</u>
Output 1: Number of people (including children) who receive prevention financial assistance to avert homelessness.			90
Indicator 1a: Number of people (including children) who are stably housed at program exit. (90%)			81
Indicator 1b: Number of people (including children) who maintain permanent housing for at least six (6) months after program exit. (80%)			72
Indicator 1c: Number of people (including children) who maintain permanent housing for at least twelve (12) months after program exit. (75%)			68
Indicator 1d: Number of people (including children) who self-report improved functional status with regard to 3 life domains e.g. housing, cultural/spirituality, education, health, or financial needs at program exit. (80%)			72
Output 2: Number of people (including children) who receive rapid-rehousing financial assistance to avert homelessness.			93
Indicator 2a: Number of people (including children) who are stably housed at program exit. (95%)			88
Indicator 2b: Number of people (including children) who achieve and maintain permanent housing for at least sixty (60) days post-exit. (90%)			83
Indicator 2c: Number of people (including children) who maintain permanent housing for at least six (6) months after program exit. (85%)			79
Indicator 2d: Number of people (including children) who maintain permanent housing for at least twelve (12) months after program exit. (75%)			69
Indicator 2e: Number of people (including children) who self-report improved functional status with regard to 3 life domains e.g. housing, cultural/spirituality, education, health, or financial needs at program exit. (95%)			88
Financial Assistance Fund (\$234,670). The Salvation Army Social Services will provide households with financial assistance to avert homelessness.			
HUD Outcome/Objective: (SL-1) Accessibility for the purpose of creating a Suitable Living Environment (576.107 (a)(2))			

Grants Administration and Contract Compliance

Grants Administration and Contract Compliance City of Grand Rapids Community Development Department	Target Area Not Applicable	Total Funding \$950,929	Funding Source CDBG, HOME, JAG, ESG
This funding supports activities to assess community needs, plan the use of resources, provide for citizen input and public information, monitor and report the use of funds, and assure compliance with grant requirements. This funding includes \$812,400 for CDBG administration, \$98,779 for HOME administration, \$15,780 for JAG administration and \$23,970 for ESG administration.			
HUD Outcome/Objective: Not Applicable (21A)			

Essential Needs Task Force & Grand Rapids Area Coalition to End Homelessness Heart of West Michigan United Way	Target Area Not Applicable	Total Funding \$30,000	Funding Source CDBG
CDBG funding supports work related to Continuum of Care planning efforts and CTEH goals and outcomes, including 1) coordination of mainstream services, 2) integration funding streams, 3) operation and oversight of HMIS, 4) preparation and oversight of federal funding applications, 5) establishment of priorities for fund allocation in the geographic region, and 6) development of appropriate performance targets for various populations and program types to achieve system-wide performance outcomes.			
HUD Outcome/Objective: Not Applicable (21A)			

Geographic Distribution

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

CDBG and HOME program funds must be used to support low- and moderate-income persons and neighborhoods. The City implements the majority of its housing and community development activities in target areas. The General Target Area (GTA) includes the largest geographic area with access to a broad range of services, including housing programs and legal assistance. Within the GTA are eleven (11) areas known as Specific Target Areas (STAs), which include concentrations of low-income/minority populations. STAs have access to major housing rehabilitation, street improvements, concentrated code enforcement, crime prevention, and neighborhood leadership/civic engagement activities.

Target Area	Percentage of Funds
Creston STA	3%
Stocking STA	3%
Belknap STA	3%
Near West Side STA	1%
Heritage Hill STA	1%
Midtown STA	1%
East Hills STA	1%
Easttown STA	1%
Grandville STA	1%
Garfield Park STA	2%
Southtown STA	7%
General Target Area	54%
City of Grand Rapids (outside GTA)	14%
Cities of Grand Rapids, Kentwood, and Wyoming	8%

Rationale for the priorities for allocating investments geographically

General Target Area (GTA). The GTA was selected using income and housing data, and the boundaries have been adjusted over time as decennial Census data at the block group level becomes available. Within the GTA, at least 50% of the residents have low and moderate incomes. Residents of the GTA have access to a broad range of services, including major housing rehabilitation programs and legal assistance. As of the 2010 Census, approximately 46% of the city's population, or 87,690 people, lived in the GTA.

Specific Target Area (STA). Within the GTA are eleven Specific Target Areas. The STAs are residential neighborhoods where at least 51% of the residents are low and moderate income. Residents of the STAs have access to street improvements, concentrated code enforcement, curb replacement, and support for neighborhood associations. The majority of housing and community development program funds are spent in these neighborhoods.

City-Wide and External Programming. City-wide and external programming is employed for certain programs and activities that promote the deconcentration of poverty. City-wide services are also available to income-eligible residents for handicap accessibility and minor home repairs. HOME and ESG funds may be used anywhere in the City, provided they benefit income-eligible persons.

Discussion

See Attachment A for the City of Grand Rapids Community Development Target Area map.

Affordable Housing

Introduction

In response to the economic downturn and housing crisis, and in alignment with the *Vision to End Homelessness*, the City has identified specific housing objectives and strategies to be of high importance for the period July 1, 2015 – June 30, 2016. As a result, funding allocations in this Annual Plan specifically address homelessness prevention and the following Neighborhood Investment (NI) Plan outcomes: 1) Improve the condition of existing housing; 2) Increase the supply of affordable housing; and 3) Increase opportunities for housing stability.

NI Plan outcome “Improve the condition of existing housing” is primarily achieved through housing rehabilitation, minor home repairs and, where necessary, code enforcement. This is a high priority outcome that supports stabilization of neighborhoods by focusing on the safety, functionality, and appearance of homes, as well as promoting responsible home ownership.

NI Plan outcome “Increase the supply of affordable housing” is a high priority outcome. Projects that develop new housing or redevelop existing housing are supported, both for homebuyers and renters. Funded projects meet standards for long-term affordability (including energy efficiency), quality construction, compatibility with the neighborhood character, and a range of location choices. Permanent supportive housing is also needed for vulnerable populations, with a focus on individuals and families at risk of becoming homeless and chronically homeless people.

NI Plan outcome “Increase opportunities for housing stability” is also a high priority outcome. Projects are supported that provide housing counseling, legal advice, and mitigate housing crises such as unfair housing practices.

Under the NI Plan outcome “Increase the supply of affordable housing,” \$500,000 in HOME funds is allocated to support The Salvation Army Social Services’ Short-Term Rental Assistance (STRA) Program. This program offers direct assistance to prevent income-eligible households from losing stable housing. The need for allocation of funds to support homelessness prevention programs like the STRA Program is evident. The Salvation Army Housing Assessment Program (HAP) received 7,709 inquiries for housing assistance in 2014. Forty-six percent of those who contacted HAP were referred for a full assessment based on their housing status, and HAP completed 3,514 assessments during the year. Seventy percent (70%) of households seeking assistance were at imminent risk of losing their housing, 29% of households were literally homeless. Over 1,400 referrals were made to community resources based on the availability of program openings. Additionally, 84% of all households assessed had an income below 30% of the area median income.

The following tables represent planned activities with use of HOME funds under the NI Plan outcome “Increase the supply of affordable housing” during the period of July 1, 2015 – June 30, 2016.

One Year Goals for the Number of Households to be Supported	
Homeless	0
Non-Homeless	70
Special-Needs	0
Total	70

One Year Goals for the Number of Households Supported Through	
Rental Assistance	125
The Production of New Units	22
Rehab of Existing Units	48
Acquisition of Existing Units	0
Total	195

Discussion

Specific affordable housing efforts to be undertaken with HOME funds for the period July 1, 2015 – June 30, 2016 include development of five (5) single-family homes for resale and 65 (43 rehabilitated and 22 new construction) rental units, and short-term rental assistance to approximately 125 households. CDBG funds support affordable housing through access modifications to fifteen (15) homes, repairs to approximately 485 homeowner units, and continued Emergency Solutions Grants programs administered in collaboration with City partners.

Public Housing

Introduction

The Grand Rapids Housing Commission (GRHC) is the local public housing authority (PHA). The Housing Commission was established in 1966 as a special purpose body authorized to purchase, acquire, construct, maintain, operate, improve, repair or extend housing facilities and eliminate adverse housing conditions. Funded primarily by the U.S. Department of Housing and Urban Development (HUD), the GRHC is independently administered and governed by a five-member board appointed by the City Commission. The GRHC serves lower-income residents through a diverse portfolio of housing programs.

Actions planned during the next year to address the needs of public housing

For the period July 1, 2015 through June 30, 2016, the GRHC will apply for grants and leverage other public funds to provide housing assistance and services for the low-income disabled, elderly, and families of our community. Following is a description of activities planned by the GRHC during the Plan period.

Public Housing Improvements Supported through the Capital Fund, Capital Fund Financing, and Rental Assistance Demonstration Programs. The GRHC is participating in HUD's Rental Assistance Demonstration (RAD) Program that enables conversion of the 100-unit Creston Plaza Apartments from the Public Housing Program to the Section 8 Program. This \$23.5 million redevelopment is financed with federal Low-Income Housing Tax Credit (LIHTC). Demolition and soil preparation is complete, and construction is underway. The redeveloped complex will open in fall 2015. All construction activities, including landscaping and installation of exterior lighting and signage, will be completed by fall 2016. Additionally, through the use of Capital Funds, the GRHC will complete the following improvements at Adams Park Apartments, Campau Commons Apartments, and Scattered Sites: landscaping improvements, replacement of flooring, appliances, water heaters, and exterior doors, concrete and pavement improvements, fencing, HVAC, security systems, and roof repairs.

Homeownership Activities. Through collaboration with the Inner City Christian Federation and Habitat for Humanity of Kent County, Inc., the GRHC offers classes and budgeting sessions to improve the ability of low-income families to purchase a home. Section 8 Vouchers may be used for home purchase with the exception of Scattered Site properties that are part of the Public Housing program. A portion of Scattered Site Public Housing properties will be for general sale.

Actions to encourage public housing residents to become more involved in management and participate in homeownership

Resident Participation. Resident Advisory Board members will continue to meet and advise the GRHC on matters pertaining to administration of various housing programs, capital needs, and necessary resident services.

Resident Initiatives. The GRHC provides numerous services and activities to support and encourage public housing residents in assuming economic and social self-sufficiency. These activities, which include, but are not limited to, computer training, substance abuse counseling, academic, skill assessment/training and employment programs, and homeownership counseling, take place at various

public housing sites.

If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance

The GRHC is not designated as troubled.

Discussion

The GRHC provides housing assistance and affordable housing opportunities to lower-income families, the disabled and senior citizens in a manner that is fiscally sound and in ways that support families, neighborhoods and economic self-sufficiency.

Homeless and Other Special Needs Activities

Introduction

The Grand Rapids Area Coalition to End Homelessness (CTEH), the community's Continuum of Care (CoC), continues to build system infrastructure that shifts from managing homelessness to increased access to quality, affordable, permanent housing. CTEH goals include:

- Increase homeless prevention resources/services;
- Increase rapid re-housing services;
- Increase the number of permanent supportive housing units with an emphasis on units for chronically homeless;
- Fully integrate and coordinate the Housing Assessment Program, which serves as the CoC's coordinated assessment system, for all housing crisis services;
- Increase collaboration/coordination with additional rent assistance providers as appropriate;
- 100% Homeless Management Information System (HMIS) data entry by all homeless providers;
- Fully incorporate housing first approach in all homeless and housing related services;
- Expand strength-based case management model that provides supportive services to households while in housing;
- Integrate system-wide outcome indicators to track the impact of housing services/resources;
- Secure additional resources or re-align existing sources to support the emerging system and affordable housing needs.

One-year goals and actions for reducing and ending homelessness include:

1) Reach out to homeless persons (especially unsheltered persons) and assess their individual needs

The Salvation Army Social Services Housing Assessment Program, which provides coordinated assessment, will continue to devote staff to outreach efforts and work with the community's two (2) missions where services dedicated to unsheltered persons are primarily located. Using HMIS, staff complete an assessment of an individual's strengths and obstacles, while focusing on housing and helping to facilitate contact with housing, employment, and health-related services. Once housing is secured, staff works with participants to maintain housing and reduce barriers that threaten stability. In addition, Arbor Circle, an agency serving homeless and runaway youth, will continue to carry out street outreach activities. During March 2014, local training was provided on the Service Prioritization Decision Assistance Tool (SPDAT), a nationally recognized tool that assists with the prioritization of clients to receive housing assistance intervention and identification of the type of assistance needed. The SPDAT is currently being incorporated into all rapid re-housing programs.

2) Address the emergency shelter and transitional housing needs of homeless persons

Emergency shelter beds and transitional housing units are available in the community. Emergency shelter and transitional housing programs are encouraged to employ least restrictive eligibility requirements to prevent large numbers of families from becoming ineligible. Employing the housing first approach, the CoC seeks to rapidly move homeless persons into permanent housing. During the Plan year, the CoC will prioritize increasing the availability of permanent housing through rapid re-housing, permanent supportive housing, and housing choice vouchers.

3) Help homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

Historically, there have been a low number of local unsheltered homeless households with dependent children. Of the 33 unsheltered persons identified during the 2014 point-in-time count, none were in households with dependent children (or households with only children). Homeless households are encouraged to obtain an assessment and linkage to available services to help resolve the housing crisis through the community's coordinated assessment. The CoC coordinates with major systems (Community Mental Health, Jail, Department of Human Services, health care providers, etc.), which assist with outreach efforts by publicizing the role of the coordinated assessment and referring when appropriate. Outreach staff is strategically placed in the community to ensure homeless or at-risk households with dependent children are aware of community resources to prevent or end homelessness.

CoC coordinated assessment will continue to assess at-risk households with children to prevent homelessness by using available prevention resources, shelter diversion tactics and linkage to mainstream resources to avoid loss of housing. An intake specialist will work with each household to create a plan to resolve the housing crisis. The CoC will target prevention and diversion resources to those most closely matching the current homeless population profile, ensuring resources are used for those most likely to become homeless. When resources are available, households will be referred to a Housing Resource Specialist who assists the family in implementing their plan and linking them to appropriate resources for long-term housing stability. The CoC will work collaboratively with mainstream systems (e.g. schools, child protective services and mental health systems) to identify at-risk households and connect them to appropriate prevention resources.

The CoC is committed to expanding permanent supportive housing for the chronically homeless population. Dwelling Place of Grand Rapids Nonprofit Housing Corporation is developing a project to serve families with children that is proposed to include permanent supportive housing for survivors of domestic violence in partnership with the YWCA West Central Michigan. Inner City Christian Federation is developing permanent supportive housing in collaboration with Bethany Christian Services, a youth services and foster care provider, to target youth aging out of foster care. The Woda Group, Inc. plans to develop permanent supportive housing for veterans and chronically homeless persons in collaboration with Community Rebuilders, Inc.

Under the FFY 2014 CoC Program, Community Rebuilders and Inner City Christian Federation reconfigured two (2) transitional housing programs to rapid-rehousing serving the chronically homeless. Opportunities are also being explored to more effectively utilize resources through conversion of site-based transitional housing to permanent housing. Community Rebuilders and several other housing providers are expanding efforts to serve chronically homeless families by building strong relationships with private landlords.

4) Help low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

Homelessness prevention efforts will continue to focus largely on access to mainstream resources to assist families with various barriers to permanent housing. According to 2014 Annual Performance Report (APR) data, 85% of participants in CoC-funded projects receive mainstream benefits, which significantly increase the ability of individuals and families to support their own long-term housing. Collaboration with mainstream providers such as the Department of Human Services, which oversees Temporary Assistance for Needy Families (TANF), the Supplemental Nutrition Assistance Program (SNAP), and Medicaid eligibility, continues to support effective and efficient access to mainstream benefits by eligible participants. The CoC is making substantial strides in securing income and benefits for the most vulnerable citizens by improving implementation of the SSI/SSDI Outreach, Access and Recovery (SOAR) Program. Pine Rest Christian Mental Health Services, as the designated SOAR Lead Agency, coordinates with other service providers through its Street Reach program to ensure those with disabling conditions avoid housing crises. During the next year, local housing providers will continue to assist participants in establishing linkages to mainstream resources in order to sustain housing on a long-term basis.

In 2014, foster care and homeless youth providers met to discuss the housing needs of youth aging out of foster care. The CoC supports protocols established by the Michigan Department of Human Services to help prevent youth aging out of foster care from being discharged into homelessness. With changes in policy for youth at the state level, greater flexibility ensures youth are not routinely discharged to homelessness. Youth are able to remain in foster care beyond age eighteen, and youth that have aged out of foster care are eligible to return voluntarily if they need additional support.

Since December 2011, network180, the Community Mental Health Authority in Kent County, has been working with the Community Medicine Division at Spectrum Health Systems to implement the Center for Integrative Medicine (CIM). The CIM is designed to provide comprehensive evaluation, intervention and stabilization of physical and behavioral health issues for Spectrum patients who have frequented the emergency room ten or more times in the prior twelve months (approximately 950 patients). Network180 has two staff at the CIM. Program evaluation includes attention to social determinants of health, which includes housing.

The State Mental Health Code (Section 330.1209b) requires the community mental health program produce a written plan for community placement and aftercare services, ensuring patients are not discharged into homelessness, including McKinney-Vento programs. The written plan must identify strategies for assuring recipients have access to needed and available supports identified through a needs assessment. Service providers adhere to state and local requirements. The Michigan Department

of Corrections identifies stable housing as a critical need for the successful re-entry of released prisoners. Staff from the county correctional facility and the CoC's coordinated assessment created a protocol for homeless persons who enter and exit the corrections system. Similar protocol will be developed for inmates who were housed upon jail entry but who became homeless while in jail. The results are evaluated and protocol amended as necessary. CoC staff participates on the Community Re-entry Coordinating Council (CRCC) to ensure linkages between the two systems and to keep the Council abreast of housing/homeless-related information. CoC staff has been added to the CRCC's data team to analyze how data from HMIS may overlap with jail and mental health data to assess the correlation between frequent use of these systems and lack of stable housing.

Discussion

The CoC has worked diligently to increase service providers' capacity to link households to mainstream benefits, utilize strengths-based Housing Resource Specialist case management, and increase the community's use of progressive engagement. Rapid re-housing and homeless prevention continue to be priorities for Emergency Solutions Grants Program funds, with emergency shelter, transitional housing, and permanent supportive housing supported with Continuum of Care Program and other sources of funds. Coordinated assessment is currently implementing the Service Prioritization Decision Assistance Tool (SPDAT), a nationally recognized tool that assists with the prioritization of clients to receive housing assistance intervention and identification of the type of assistance needed into all rapid re-housing programs.

Barriers to Affordable Housing

Introduction

Certain factors barring affordable housing can be removed or improved through activities within local government control.

Actions planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

During the next year, the City intends to undertake activities to ameliorate negative effects of public policies on affordable housing:

- The Planning Department will continue implementation of the Zoning Ordinance approved by the City Commission in October of 2007. This includes the development of area specific plans.
- Community Development Department staff will continue to evaluate internal policies and procedures affecting the implementation of federally funded housing programs and projects.
- The Community Development Department will continue to pursue other sources of funds, both public and private, to address barriers to affordable housing.
- The Community Development Department will continue to implement, evaluate, and fund programs that promote affordable housing and strive to end homelessness.

Discussion

The City is committed to improving or removing activities that are perceived as barriers to affordable housing. City permitting processes are frequently reviewed and simplified to reduce duplicative or unnecessary steps that increase affordable housing costs. Staff regularly evaluates internal procedures and reviews potential impacts to affordable housing programs before implementing policies.

Other Actions

Introduction

Following is an overview of actions the City employs or will employ to address obstacles to meeting underserved needs, foster and maintain affordable housing, reduce lead-based paint hazards, reduce the number of poverty-level families, develop institutional structure, and enhance coordination between public and private housing and social service agencies.

Actions planned to address obstacles to meeting underserved needs

In 2011, the Community Development Department assembled and submitted to HUD its Consolidated Housing and Community Development Plan (HCD Plan), which is a five-year strategy that provides the basis for assessing performance and tracking results in meeting HUD's three fundamental goals of decent housing, a suitable living environment, and expanded economic opportunities. In the course of developing this Plan, the Community Development Department conducted extensive research to identify priorities for allocating funds and obstacles to addressing underserved needs. Housing priority needs and obstacles to meeting those needs are covered in the Housing Priorities, Strategies and Goals section of the HCD Plan. Non-housing community development priorities, strategies, goals, and obstacles can be reviewed in the Community Development section of the HCD plan.

Actions planned to foster and maintain affordable housing

The City is committed to maintaining the existing affordable housing stock for low- and moderate-income persons and to expanding the supply of affordable housing. These efforts include the implementation of activities to acquire and rehabilitate foreclosed, abandoned and blighted properties using federal funds. Monitoring activities to ensure program compliance of City-assisted affordable housing projects will continue. A number of activities described in this Plan maintain and increase the supply of affordable housing.

Actions planned to reduce lead-based paint hazards

The City intends to participate in a variety of activities to reduce lead paint hazards during FFY 2015. For a local needs assessment, a summary of state and local programs, and hazard reduction strategies, see the Consolidated Housing and Community Development Plan (FFY 2011-2015).

Lead Hazard Control Program. Since September of 2003, the City received six competitive grants from HUD's Office of Healthy Homes and Lead Hazard Control totaling over \$16,000,000. During that time, the program made more than 1,300 homes lead safe. In partnership with the Kent County Health Department (KCHD) and nonprofit agencies, the Healthy Homes Coalition, the Rental Property Owners Association, LINC Community Revitalization, Inc., and Home Repair Services of Kent County, Inc., 1,300 landlords, homeowners, and contractors were trained in lead-safe work and cleaning practices. Over 650 people were trained as Certified Renovators. The program has been recognized by HUD's Office of Healthy Homes and Lead Hazard Control as a model for other communities. The most recent grant, awarded in March, 2012, expired in May, 2015. The City expects to submit an application for continued funding for the three years ending in 2018. In the event that application is not successful, the City will

continue to provide assistance for lead hazard remediation drawn from Lead Hazard Control program income and Housing Rehabilitation Program funds.

Get the Lead Out! Collaborative. The City will continue to be an active member of the Get the Lead Out! (GTLO!) Collaborative. GTLO!, a multi-agency collaborative, seeks to end childhood lead poisoning in Kent County. Its purpose is to coordinate new and existing activities around the prevention of childhood lead poisoning. In 2006, GTLO! was recognized by the Environmental Protection Agency with a Children’s Environmental Health Excellence Award. In May, 2013, GTLO! was a WOOD TV8 “Connecting with Community Awards” finalist for making our community a better place.

The Healthy Homes Coalition, with the support of the United Way and local philanthropy, offers the *Healthy Homes for Healthy Kids* program that helps families with young children as they address lead and other health hazards in housing. The program continues to serve low-income families who are not eligible for Lead Hazard Control support and offers a wider array of healthy housing services to low-income households in Grand Rapids.

Plan to Eliminate Childhood Lead Poisoning. As a recipient of Lead Hazard Reduction Demonstration and Lead Based Paint Hazard Control grants, the City is required to maintain a plan to eliminate childhood lead poisoning in the Grand Rapids area. In 2001, there were 465 children under five years of age with elevated blood lead levels¹ in the City of Grand Rapids (7.0% of children tested). Through the efforts of the GTLO! Collaborative, the City’s Lead Hazard Control Program, KCHD surveillance, and federal bans on the use of lead in paint and gasoline, that number dropped significantly through 2013, when only 47 children were identified with elevated blood lead levels (0.9% of those tested). This is a reduction of more than 90% in twelve years and demonstrates the City of Grand Rapids’ commitment to eliminating lead hazards.

¹ Blood lead level equal to or greater than 10.0 micrograms per deciliter.

Actions planned to reduce the number of poverty-level families

The City itself is limited in the amount of support it can provide for anti-poverty efforts. This is primarily due to the fact that the majority of Annual Action Plan funds are largely restricted to certain types of activities such as housing rehabilitation, homeownership, infrastructure, and code enforcement. Funding for social service activities is extremely limited. Furthermore, the City’s General Fund is severely stressed providing basic health and safety services and is not in a position to support other activities. While the City is not the lead agency in broad-based anti-poverty efforts, it still has a role in reducing poverty through support and collaboration with community efforts (e.g. Continuum of Care).

Anti-poverty efforts within the Grand Rapids community come in a number of forms, but the focus of this discussion will be on 1) efforts to meet the basic needs of people living in poverty, and 2) efforts to increase the income of those in poverty.

Basic Needs of People Living in Poverty. The basic needs of people living in poverty are food and housing. The community provides a well-coordinated food bank system as well as hot meal programs for the homeless and the home-bound. Housing for people in poverty is available, albeit in very short supply, through a few key housing providers. The following is a partial list of the organizations and food/housing services they fund, coordinate, or provide directly. Due to the number of organizations

performing these services, it is not possible to name them all.

General:

- Heart of West Michigan United Way
- Kent County Department of Human Services
- Kent County Essential Needs Task Force

Food:

- Access of West Michigan
- Food Pantries
- God's Kitchen
- Second Harvest Gleaners
- Senior Meals Program, Inc.

Housing:

- Dwelling Place of Grand Rapids, Inc.
- Genesis Non-Profit Housing Corporation
- Grand Rapids Housing Commission
- Grand Rapids Housing Rehabilitation and Lead Remediation Programs
- Home Repair Services of Kent County, Inc.
- Hope Network

Increase Income of People Living in Poverty. The Grand Rapids community has an extensive array of programs and services designed to assist people in leaving poverty. These include education, employment skills, job training, microenterprise development, and job placement. The following is a partial list of the organizations and training/employment services they fund, coordinate, or provide directly. Due to the number of organizations performing these services, it is not possible to name them all.

- Area Community Services Employment Training Council
- Goodwill Industries
- Grand Rapids Community College Training Solutions
- Grand Rapids Opportunities for Women
- Grand Rapids Housing Commission
- Hope Network
- Kent County Tax Credit Coalition
- Section 3

Housing and Community Development Plan. As indicated above, the Community Development Block Grant program is not an anti-poverty program, and the City has few resources to directly assist people out of poverty. To the extent however, that CDBG funds are used to support certain housing services it is contributing indirectly to reducing poverty.

Actions planned to develop institutional structure

The local governmental structure encourages citizen involvement and supports cooperative ventures. The HCD Plan is carried out through collaborations and partnerships with neighborhoods, businesses, investors, non-profit organizations, and private and public institutions. Ad hoc coalitions are formed to address specific needs or issues when needed. Coordination and collaboration among housing providers, social service agencies, and local government is expected to continue during FY 2016. A detailed list is available in the HCD Plan.

Actions planned to enhance coordination between public and private housing and social service agencies

Once a year, the City Commission holds a public hearing on general housing and community development needs within Grand Rapids. This hearing is held prior to the start of the annual funding process and allows for public input to the Annual Plan and the Five-Year HCD Plan (as applicable). In addition, the City may periodically seek input on housing and community development needs via other methods, including but not limited to surveys, outreach meetings, special study groups, and community reports and plans.

The City will continue to initiate, facilitate and participate in coordination efforts between housing providers, social service agencies, and other local funders. Endeavors include those described in the Citizen Participation Plan as well as other collaboration and coordination opportunities, as necessary.

Discussion

Fair Housing

It is anticipated the following issues identified in the City's current Analysis of Impediments to Fair Housing (AI) study will be addressed during the period July 1, 2015 – June 30, 2016.

Issue: Lack of education and awareness of fair housing laws

Action: The Fair Housing Center of West Michigan will provide 200 hours of developing, marketing, and conducting education and outreach to housing industry professionals, housing consumers, community organizations and elected and appointed officials to promote equal access to housing opportunities.

Issue: Limited minority access to credit from prime lenders

Actions:

- The Fair Housing Center of West Michigan will provide 200 hours of developing, marketing, and conducting education and outreach to housing industry professionals, housing consumers, community organizations and elected and appointed officials to promote equal access to housing opportunities.
- The Fair Housing Center of West Michigan will conduct 49 complaint- and non-complaint-based tests to determine compliance with fair housing laws in the areas of financing, sales, rental, insurance, and appraisal.

Issue: Funding for fair housing activities

Action: The City will continue to affirmatively further fair housing. The Fair Housing Center of West Michigan, in collaboration with other nonprofit agencies, will solicit funding for special topics from area foundations, private donors, and competitive federal grants.

The City will continue to make information available on housing rights and organizations that can provide assistance with areas of fair housing at www.grcd.info.

Procedures to encourage use of minority and women’s business enterprises (MBE/WBE)

Invitation to submit Requests for Proposals for eligible HOME projects will be published in local minority publications, in addition to the newspaper of general circulation.

All development agreements include a provision pertaining to the inclusion of small businesses. It is anticipated Assisted Entities will seek bids from and use where possible small businesses, including but not limited to, micro local business enterprises (Micro-LBE), veteran owned small businesses (VOSB), minority business enterprises (MBE), and women-owned business enterprises (WBE). A list of businesses certified as Micro-LBE and/or VOSB is available from the City’s Office of Diversity and Inclusion. For construction projects, Assisted Entities shall provide information on the actual use of small businesses, as indicated above, on the Contractor and Subcontractor Activity Report submitted after completion of construction or rehabilitation of the property.

Program Specific Requirements

Introduction

Following is an overview of specific requirements of the Community Development Block Grant (CDBG), HOME Investment Partnerships (HOME) and Emergency Solutions Grants (ESG) programs.

The City has procedures in place to monitor compliance with CDBG, HOME, and ESG program requirements, including requirements for timeliness of expenditure. The City’s Monitoring Plan is included as Attachment C.

Community Development Block Grant Program (CDBG) Reference 24 CFR 91.220.(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	\$ 700,000
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	-
3. The amount of surplus funds from urban renewal settlements	-
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	-
5. The amount of income from float-funded activities	-
Total Program Income:	\$ 700,000

Other CDBG Requirements

1. The amount of urgent need activities	-
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	100.00%

HOME Investment Partnership Program (HOME)
Reference 24 CFR 91.220.(I)(2)

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

Forms of investment beyond those identified in 24 CFR 92.205 will not be utilized under this Plan.

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

The HOME Investment Partnerships Program (HOME) permits the use of funds to assist the City and housing developers to acquire property and rehabilitate/build homes for income-eligible homebuyers. HOME funds may be provided in one or more of three forms of assistance: 1) a development subsidy to the housing developer, 2) a sales price reduction below appraised value, and 3) downpayment and closing costs.

The HOME program requires that all assisted properties remain affordable for a specified period of time. To accomplish this, homebuyer programs and projects must comply with resale or recapture provisions, per 24 CFR 92.254. The City of Grand Rapids uses the recapture provision for all homebuyer programs.

Definitions:

Development Subsidy. HOME funds used to support the costs of acquisition and rehabilitation/construction in excess of the appraised or market value (sales price) is known as the development subsidy. (Example: If a unit costs \$100,000 to develop and the appraised value/sales price is \$80,000, the development subsidy is \$20,000.) Under normal circumstances, a development subsidy is not subject to HOME recapture requirements. It may become subject to recapture if the project is determined to be HOME-ineligible during the period of affordability.

Sales Price Reduction. HOME funds used to assist homebuyers by reducing the sales price below the appraised or market value is known as the sales price reduction. (Example: The appraised value/sales price is \$80,000, but the homebuyer can only afford to purchase the home at \$70,000, the sales price reduction is \$10,000.) A sales price reduction is subject to HOME recapture requirements.

Downpayment Assistance. HOME funds used to provide part or all of the required downpayment and eligible closing costs on behalf of the homebuyer. (Example: The downpayment and closing costs total \$3,500 and the homebuyer meets the eligibility requirements, HOME funds are used to pay those costs.) Homebuyer assistance for downpayment and closing costs is subject to HOME recapture requirements. A minimum of \$1,000 in HOME funds must remain in the property (after the development subsidy, if any, is extinguished.)

3. A description of the guidelines for resale or recapture that ensures the affordability of units

acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

The City of Grand Rapids uses the recapture provision to ensure the affordability of single-family units acquired with HOME funds. Rental properties assisted with HOME funds are not subject to recapture requirements. Long-term affordability requirements are addressed through a covenant running with the land.

In the event a homebuyer sells a HOME-assisted property during the period of affordability, the net proceeds of sale is calculated to determine the amount due to the City. Net proceeds of sale is the amount remaining after the payoff of the purchase mortgage and closing costs, and after the homebuyer retains his or her contribution to the downpayment (if any) and any capital investment in the property after acquisition (if any). If the net proceeds of sale are less than the amount owed to the City, the homebuyer is required to pay the amount of net proceeds to the City, with such payment considered payment in full.

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

Activities in this Annual Action Plan do not include refinancing of existing debt secured by multifamily housing rehabilitated with HOME funds.

The policy and procedures the jurisdiction will follow to affirmatively market housing containing five or more HOME-assisted units.

Owners of HOME-assisted projects with five (5) or more HOME-assisted units are required to adopt and utilize an Affirmative Marketing Plan which complies with all procedures and requirements identified in 24 CFR 92.351. Affirmative marketing steps consist of actions to provide information and otherwise attract eligible persons to available housing without regard to race, color, national origin, gender, religion, familial status, sexual orientation, gender identity or disability. The City requires that special outreach efforts be made to potentially eligible households that are least likely to apply for assistance through display of fair housing information, solicitation to appropriate organizations, and public notices. Owners of projects with five (5) or more assisted units must adhere to initial lease up and vacancy requirements, and maintain records of all affirmative marketing actions. The Community Development Department continues to assess these affirmative marketing actions on an annual basis.

Emergency Solutions Grants (ESG)

1. Include written standards for providing ESG assistance (may include as attachment) ESG written standards are prepared in accordance with 24 CFR 576.400 (e)(2) and (e)(3).

Written standards for providing ESG assistance are provided in Attachment B - Financial Assistance Guidelines.

2. If the Continuum of Care has established centralized or coordinated assessment system that

meets HUD requirements, describe that centralized or coordinated assessment system.

The Salvation Army Social Services oversees the Housing Assessment Program (HAP) which is the coordinated point of intake for all persons experiencing a housing crisis in the Grand Rapids/Kent County area. In 2009, the coordinated assessment function was expanded to facilitate greater access for all persons with a housing crisis with the purpose of providing a more thorough and appropriate intake assessment related to housing stability versus emergency shelter accommodations. Households experiencing a housing crisis are assessed at HAP to determine their level of risk for homelessness and to develop a Housing Action Plan intended to facilitate resolution of the crisis. In 2013, the Coordinated Assessment Committee was formed to develop and recommend eligibility standards for homeless individuals to be referred to housing programs, including rapid rehousing, transitional housing, and permanent supportive housing programs. The committee also serves in an advisory capacity to the HAP.

The HAP provides a trauma-informed, strengths-based, coordinated approach to housing services. HAP staff provides a comprehensive, housing-focused assessment, operating within a "housing-first" model. Households who present at HAP as having a housing crisis, in person or on the telephone, work one-on-one with an Intake Assessment Specialist. The Intake Assessment Specialist uses HAP's assessment tool to help the household focus on the most critical components of their housing situation, and identify existing and potential resources that can be accessed to resolve the crisis. During March 2014, local training was provided on the Service Prioritization Decision Assistance Tool (SPDAT), a nationally recognized tool that assists with the prioritization of clients to receive housing assistance intervention and identification of the type of assistance needed. The SPDAT is currently being incorporated into all rapid re-housing programs.

Currently, the HAP provides referrals to over twenty-four (24) programs at thirteen (13) organizations and continues to look for opportunities to increase the number of agencies to which households are referred. HAP brought together referral agencies to develop revised eligibility criteria for households and to more clearly define our community's targeting. HAP coordinates on-going communication with referral agencies to evaluate the effectiveness of the eligibility criteria and referral process. By providing a systematic, consistent assessment to all households, HAP continues to learn more about the need for prevention and re-housing services in our community.

An individualized goal and action plan is developed with each household to promote housing stability while ensuring that households receive the minimum amount of assistance necessary to attain stability. Housing plans are developed within the first month of services and are reviewed monthly. To help prevent homelessness and provide leasing assistance, ESG Financial Assistance funds may be used to support a variety of activities as described in the table on the attached document.

3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

The City of Grand Rapids participates in the community planning process for homeless issues and services, known as the Grand Rapids Area Coalition to End Homelessness (CTEH). The CTEH serves as the Continuum of Care planning body for the Grand Rapids/Kent County area. The CTEH assists in determining unmet needs, developing strategies, and recommending goals and activities, while providing guidance on funding priorities for federal, state, and local homelessness resources. The

City of Grand Rapids is actively involved with the CTEH, and has representatives on the Steering Committee and other committees.

Homeless Management Information System (HMIS) and other local data was analyzed to determine activities, performance standards and funding allocations based on current levels and/or gaps in service for persons who are homeless or at risk of homelessness.

The CTEH appoints a Funding Review Committee comprised of persons knowledgeable about community homeless needs to develop funding recommendations for City and Michigan State Housing Development Authority (MSHDA) ESG program funds and HUD CoC Program funds consistent with the CoC Strategic Plan. The Funding Review Committee prepared funding recommendations for FY 2016 City ESG funds in February of 2015.

- 4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.**

All ESG Subrecipients are required to develop a plan to consult with homeless or formerly homeless individuals in considering and making policies and decisions regarding facilities, services, or other assistance that receive ESG funding.

Participant Involvement. To the maximum extent practicable, subrecipients shall involve through employment, volunteer services, or otherwise, homeless families in providing services assisted with funds provided through an ESG Agreement.

Board Membership. Subrecipients shall provide for the participation of not less than one homeless individual or former homeless individual on its Board of Directors or other equivalent policy making entity of the subrecipient, to the extent such entity considers and makes policies and decisions regarding services or assistance provided by the Subrecipient using funds provided through an ESG Agreement.

5. Describe performance standards for evaluating ESG.

The following performance standards will be tracked for the ESG program:

Prevention Activities

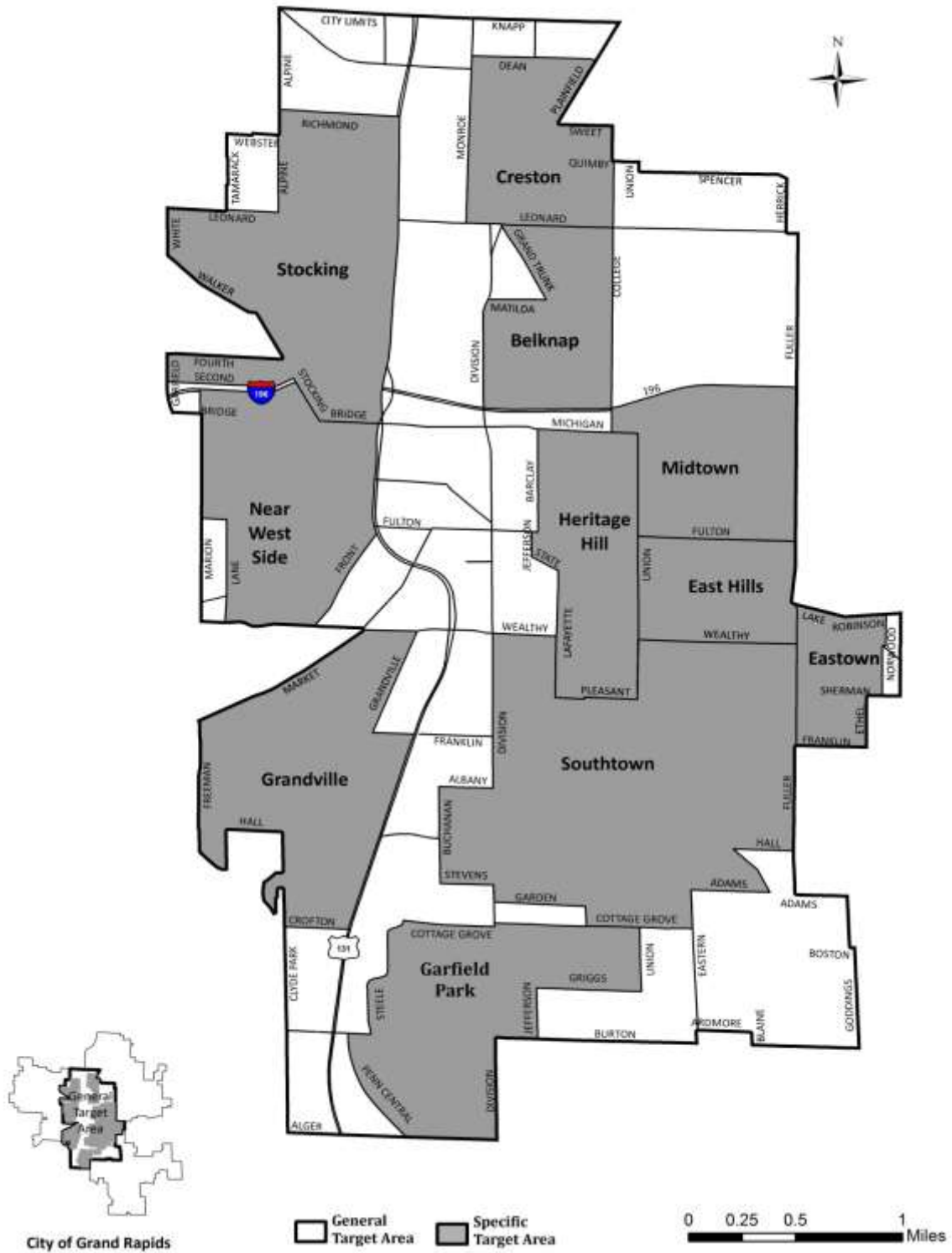
- 90% of households served are stably housed at exit;
- 80% of households served are stably housed six months post-exit;
- 75% of households served are stably housed twelve months post-exit;
- 80% of household served self-report improved functional status with regard to three life domains, e.g. housing, cultural/spirituality, education, health, or financial needs.

Re-housing Activities

- 95% of households are stably housed at exit;
- 85% of households are stably housed six months post-exit;
- 76% of households are stably housed twelve months post-exit;
- 95% of households served report improved functional status with regard to three life domains, e.g. housing, cultural/spirituality, education, health, or financial needs.

Attachment A

City of Grand Rapids Community Development Target Area Map



Attachment B
Emergency Solutions Grants Program
Financial Assistance Guidelines

	Prevention <i>Homeless Categories 2-4, At Risk of Homeless Categories 1-3</i>	Rapid Re-Housing <i>Homeless Category 1</i>	Guidance <i>Payments issued to a third party.</i>
Coordinated Assessment	Required for all prevention services.	Required for all Rapid Re-housing services.	<ul style="list-style-type: none"> ▪ Homeless providers shall only accept referrals from coordinated assessment and refer all households seeking assistance to coordinated assessment for initial assessment (Domestic Violence agencies shall use local crisis assessment protocol). Homeless service providers share information regarding program eligibility and availability with coordinated assessment, which in turn refers eligible households to the appropriate resources.
Rental Arrearages	Available <ul style="list-style-type: none"> ▪ Not to exceed three (3) months 	Not available	<ul style="list-style-type: none"> ▪ Any combination of direct financial assistance not to exceed six (6) months during any one year period ▪ Households shall have an annual income below 30% of the median family income. ▪ Units cannot exceed HUD Fair Market Rent.
Short-Term Rental Assistance	Available <ul style="list-style-type: none"> ▪ Not to exceed three (3) months ▪ Households must have an annual income below 30% of the median family income 	Available <ul style="list-style-type: none"> ▪ Not to exceed three (3) months ▪ Households must have an annual income below 30% of the median family income 	<ul style="list-style-type: none"> ▪ Cannot be used with other subsidies. ▪ Any combination of direct financial assistance not to exceed six (6) months during any one year period. ▪ Lease agreement required. ▪ HQS Inspection in accordance with Shelter and Housing Standards 24 CFR 576.403 required before assistance is provided. ▪ Households shall pay a rental subsidy as determined by the housing plan using a declining subsidy model. ▪ Monthly case management provided by qualified case management required. ▪ Housing stabilization plan shall be entered into HMIS. ▪ Units cannot exceed HUD Fair Market Rent.

	Prevention <i>Homeless Categories 2-4, At Risk of Homeless Categories 1-3</i>	Rapid Re-Housing <i>Homeless Category 1</i>	Guidance <i>Payments issued to a third party.</i>
Medium-Term Rental Assistance	Available <ul style="list-style-type: none"> Not to exceed six (6) months Households must have an annual income below 30% of the median family income 	Available <ul style="list-style-type: none"> Not to exceed six (6) months Households must have an annual income below 30% of the median family income 	<ul style="list-style-type: none"> Cannot be used with other subsidies. Any combination of direct financial assistance not to exceed six (6) months during any one year period. Households shall pay a rental subsidy as determined by the housing plan using a declining subsidy model. Income eligibility must be recertified after three (3) months of assistance. Lease agreement required. HQS Inspection in accordance with Shelter and Housing Standards 24 CFR 576.403 required before assistance is provided. Monthly case management provided by qualified case management staff required. Housing stabilization plan must be entered into HMIS. Units cannot exceed HUD Fair Market Rent.
Security Deposit	Available	Available	<ul style="list-style-type: none"> Not to exceed one-month's rent.
Utilities	Available; arrearage requires shut off notice	Available; arrearage available if enabling utilities to be turned on at new address	<ul style="list-style-type: none"> Any combination of prevention or rapid re-housing assistance not to exceed \$1,500 per household per year.
Legal Assistance	Not Available	Not Available	
Mortgage Arrearages Including Land Contracts or Utilities	Not Available	Not Available	
Hotel/Motel Vouchers	Not Available	Not Available	

	Prevention <i>Homeless Categories 2-4, At Risk of Homeless Categories 1-3</i>	Rapid Re-Housing <i>Homeless Category 1</i>	Guidance <i>Payments issued to a third party.</i>
Lead-Based Paint Inspections	Required for all prevention services if the household has a child under the age of six (6) and if the property was built prior to 1978	Required for all Rapid Re-housing services if the household has a child under the age of six (6) and if the property was built prior to 1978	
Rent Reasonableness	Required for arrearages and rental assistance		<ul style="list-style-type: none"> See HUD Rent Reasonableness Form.
Strength-Based Case Management Services	Required for all prevention services with the exception of arrearages	Required for all Rapid Re-housing services	<ul style="list-style-type: none"> The case manager provides services within the strengths-based approach to enhance a participant’s housing stability, promote linkages to community resources, and assist the household with the development of a homeless risk prevention plan.

Homeless service providers agree to only accept referrals from the coordinated assessment system and refer all households seeking assistance to the coordinated system for assessment. Coordination among homeless service providers allows for consistent assessment and community targeting. Homeless service providers share information regarding program eligibility and availability with the Housing Assessment Program (HAP), which in turn refers eligible households to the appropriate resources.

Attachment C

CDBG, HOME, ESG, and JAG Program

Monitoring Plan

Monitoring of Federal Programs

The Community Development Department (CDD) monitors the City's performance in meeting goals and objectives set forth in the Consolidated Housing and Community Development Plan. In particular, performance measurement indicators supporting outcomes under the Neighborhood Investment Plan are tracked. Results are reported in the Consolidated Annual Performance and Evaluation Report (CAPER) due each September, 90 days from the start of the fiscal year (July 1).

Internal fiscal controls are in place and generate accounting system reports that are regularly reviewed by CDD staff. These reports identify the dollar amount allocated for each federal grant-funded activity, the amount obligated, and the amount expended. Timeliness of expenditures is monitored regularly to ensure compliance with HUD requirements.

CDD staff review all expenditures of federal grant funds for eligibility and adequate source documentation. All expenditures of federal funds, once approved by the CDD, are sent to the City's Comptroller's Office for processing and further oversight. A single audit of the City's federal grants is performed annually by an independent auditor. Additionally, a physical inventory of all fixed assets acquired with federal funds is conducted every two years.

Subrecipient Project Monitoring Standards

The CDD monitors all Subrecipient projects receiving Community Development Block Grant (CDBG), HOME Investment Partnerships (HOME) Program, Emergency Solutions Grants (ESG), and Justice Assistance Grant (JAG) funds. Subrecipients are certified annually including review of articles of incorporation, tax and insurance certifications, and bylaws. When an organization has expended more than \$750,000 in federal funds during a fiscal year, an agency single audit is required. Written agreements between the City and Subrecipients identify activities to be performed and measures of success, as well as specific federal and local program requirements.

Subrecipient Monitoring Procedures

Program/Project monitoring is composed of three components: financial reporting, performance reporting and on-site monitoring review.

- **Financial Reporting.** Financial reports are submitted on a monthly or quarterly basis. The financial reports provide information regarding actual program expenditures. These expenditures are reviewed by CDD staff to determine if the expenditures are within the approved budget, if they support contractual activities, and if costs are eligible.
- **Performance Reporting.** Performance reports are submitted to the CDD on an annual, semi-annual, or quarterly basis and are used to provide the CDD with a tool to measure a program's progress in providing contracted services.
- **On-Site Monitoring.** Staff conduct ongoing desk audits of subrecipient contract files. Annually, a determination is made whether an expanded monitoring review is necessary. This

determination is based on prior findings that remain open, closed findings that need to be verified, outstanding independent audit, performance reporting issues, fiscal issues, and/or other appropriate areas that warrant additional monitoring. If it is determined that an expanded monitoring review is necessary, staff will conduct an on-site review. An on-site monitoring review may include examination of subrecipient programmatic records to validate information reported on performance and financial reports. A review of financial records may include an in-depth examination of invoices, time sheets and other documentation to support expenses charged to the contractual budget. Documentation for program activities is reviewed to corroborate performance reports and to verify that program activity costs allocated to the contractual budget are eligible.

After completing the on-site monitoring review, results are provided in writing to the Subrecipient within 30 days. If concerns and/or findings are identified during the review, the monitoring letter will outline the identified issues and include recommendations and/or corrective actions for resolving issues. If there were no findings or concerns identified during the monitoring visit, the Subrecipient is provided with a letter stating such.

If concerns and/or findings are identified, the Subrecipient is instructed to submit a written response within 30 days of the date of the City's monitoring letter. The response is reviewed by staff to determine if information submitted and/or actions taken are adequate to clear monitoring concerns and/or findings. Staff continues to work with the Subrecipient until all issues are resolved. At such time, the Subrecipient receives written notification that concerns or findings identified during the monitoring have been satisfied and the case is closed.

Grantee (City) Project Monitoring Standards

The Community Development Department monitors all activities using federal grant funds, including those implemented by the Community Development Department and other City departments. Internal "contracts" called Intra- and Inter-Departmental Agreements are used to establish responsibilities and performance expectations. As with Subrecipient contracts, these agreements are monitored by Community Development Department staff and performance data is tracked and reported in the CAPER.

HOME Rental Project Monitoring

The HOME Investment Partnerships (HOME) Program requires long-term monitoring of rental projects to ensure compliance with HOME regulations throughout the HOME affordability period. The period of affordability is between 5 and 20 years for most HOME rental projects. The primary factors used to determine the affordability period are the project type and the amount of HOME dollars invested in each unit.

Owners of HOME-funded rental projects are required to submit an annual Tenant Income Rental Report (TIRR) to the Community Development Department. The TIRR is used to verify continued compliance with income verifications and rent rates. HOME rental projects are also subject to on-site monitoring for the duration of the affordability period. During the monitoring, tenant files are reviewed to confirm information reported in the TIRR and to ensure compliance with other HUD requirements. Monitoring may include tenant interviews.

HOME rental projects also require on-going City inspections to ensure properties are in compliance with the City Housing Code. The frequency of inspections is determined by the number of HOME units in a project and the City's Housing Code mandated inspections.

Attachment D

SF 424



Fifth Program Year Action Plan

Date Submitted: 5/15/15		Applicant Identifier:		Type of Submission:	
Date Received by State:		State Identifier:		Application	
Date Received by HUD:		Federal Identifier:		<input checked="" type="checkbox"/> Construction	
				<input type="checkbox"/> Pre-application	
				<input checked="" type="checkbox"/> Non Construction	
				<input type="checkbox"/> Non Construction	
Applicant Information					
Jurisdiction: City of Grand Rapids, Michigan			UOG Code: MI262544 GRAND RAPIDS		
Street Address Line 1: 300 Monroe Avenue, NW, Suite 460			Organizational DUNS: 06-222-2997		
Street Address Line 2:			Organizational Unit: City of Grand Rapids		
City: Grand Rapids		State: Michigan		Department: Community Development	
Zip: 49503		Country: U.S.A.		Division:	
Employer Identification Number (EIN):			County: Kent		
38-6004689			Program Year Start Date (MM/DD): 07/2015		
Applicant Type:			Specify Other Type if necessary:		
Local Government: City			Specify Other Type		
Program Funding			U.S. Department of Housing and Urban Development		
Catalogue of Federal Domestic Assistance Numbers; Descriptive Title of Applicant Project(s); Areas Affected by Project(s) (cities, Counties, localities etc.); Estimated Funding:					
Community Development Block Grant			14.218 Entitlement Grant		
CDBG Project Titles: FFY 2015 Community Development Block Grant Program			Description of Areas Affected by CDBG Project(s): City of Grand Rapids, Michigan		
CDBG Grant Amount \$3,512,666		\$Additional HUD Grant(s) Leveraged		Describe	
\$Additional Federal Funds Leveraged			\$Additional State Funds Leveraged		
\$Locally Leveraged Funds			\$Grantee Funds Leveraged		
Anticipated Program Income \$700,000			Other (Describe) \$		
Total Funds Leveraged for CDBG-based Project(s) \$					
Home Investment Partnerships Program			14.239 HOME		
HOME Project Titles: FFY 2015 Home Investment Partnerships Program			Description of Areas Affected by HOME Project(s): City of Grand Rapids, Michigan		
HOME Grant Amount \$987,798		\$Additional HUD Grant(s) Leveraged		Describe	
Other Federal Funds Leveraged \$			\$Additional State Funds Leveraged		
\$Locally Leveraged Funds			\$Grantee Funds Leveraged		
Anticipated Program Income \$3,000			Other (Describe)		
Total Funds Leveraged for HOME-based Project(s): \$					

Emergency Solutions Grants Program		14.231 ESG
ESG Project Titles: FFY 2015 Emergency Solutions Grants Program		Description of Areas Affected by ESG Project(s): City of Grand Rapids, Michigan
ESG Grant Amount: \$319,602	\$Additional HUD Grant(s) Leveraged	Describe
\$Additional Federal Funds Leveraged		\$Additional State Funds Leveraged
\$Locally Leveraged Funds		\$Grantee Funds Leveraged
\$Anticipated Program Income		Other (Describe)
Total Funds Leveraged for ESG-based Project(s): \$		
Congressional Districts of: Applicant Districts: Third Project Districts: Third Is application subject to review by state Executive Order 12372 Process? <input type="checkbox"/> Yes This application was made available to the state EO 12372 process for review on DATE <input checked="" type="checkbox"/> No Program is not covered by EO 12372 <input type="checkbox"/> Program has not been selected by the state for review Is the applicant delinquent on any federal debt? If "Yes" please include an additional document explaining the situation. <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
Person to be contacted regarding this application		
First Name: Connie	Middle Initial M.	Last Name: Bohatch
Title: Managing Director of Community Services	Phone: (616) 456-3677	Fax: (616) 456-4619
cbohatch@grcity.us	Grantee Website: www.grcd.info	Other Contact: ebanchoff@grcity.us
Signature of Authorized Representative ON FILE		Date Signed:

Attachment E

Certifications

In accordance with the applicable statutes and the regulations governing the consolidated plan regulations, the jurisdiction certifies that:

Affirmatively Further Fair Housing -- The jurisdiction will affirmatively further fair housing, which means it will conduct an analysis of impediments to fair housing choice within the jurisdiction, take appropriate actions to overcome the effects of any impediments identified through that analysis, and maintain records reflecting that analysis and actions in this regard.

Anti-displacement and Relocation Plan -- It will comply with the acquisition and relocation requirements of the Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970, as amended, and implementing regulations at 49 CFR 24; and it has in effect and is following a residential anti-displacement and relocation assistance plan required under section 104(d) of the Housing and Community Development Act of 1974, as amended, in connection with any activity assisted with funding under the CDBG or HOME programs.

Drug Free Workplace -- It will or will continue to provide a drug-free workplace by:

1. Publishing a statement notifying employees that the unlawful manufacture, distribution, dispensing, possession, or use of a controlled substance is prohibited in the grantee's workplace and specifying the actions that will be taken against employees for violation of such prohibition;
2. Establishing an ongoing drug-free awareness program to inform employees about –
 - (a) The dangers of drug abuse in the workplace;
 - (b) The grantee's policy of maintaining a drug-free workplace;
 - (c) Any available drug counseling, rehabilitation, and employee assistance programs; and
 - (d) The penalties that may be imposed upon employees for drug abuse violations occurring in the workplace;
3. Making it a requirement that each employee to be engaged in the performance of the grant be given a copy of the statement required by paragraph 1;
4. Notifying the employee in the statement required by paragraph 1 that, as a condition of employment under the grant, the employee will -
 - (a) Abide by the terms of the statement; and
 - (b) Notify the employer in writing of his or her conviction for a violation of a criminal drug statute occurring in the workplace no later than five calendar days after such conviction;
5. Notifying the agency in writing, within ten calendar days after receiving notice under subparagraph 4(b) from an employee or otherwise receiving actual notice of such conviction. Employers of convicted employees must provide notice, including position title, to every grant officer or other designee on whose grant activity the convicted employee was working, unless the Federal agency has designated a central point for the receipt of such notices. Notice shall include the identification number(s) of each affected grant;
6. Taking one of the following actions, within 30 calendar days of receiving notice under subparagraph 4(b), with respect to any employee who is so convicted -
 - (a) Taking appropriate personnel action against such an employee, up to and including termination, consistent with the requirements of the Rehabilitation Act of 1973, as amended; or
 - (b) Requiring such employee to participate satisfactorily in a drug abuse assistance or rehabilitation program approved for such purposes by a Federal, State, or local health, law enforcement, or other appropriate agency;
7. Making a good faith effort to continue to maintain a drug-free workplace through implementation of paragraphs 1, 2, 3, 4, 5 and 6.

Anti-Lobbying -- To the best of the jurisdiction's knowledge and belief:

1. No Federal appropriated funds have been paid or will be paid, by or on behalf of it, to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the awarding of any Federal contract, the making of any Federal grant, the making of any Federal loan, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any Federal contract, grant, loan, or cooperative agreement;
2. If any funds other than Federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this Federal contract, grant, loan, or cooperative agreement, it will complete and submit Standard Form-LLL, "Disclosure Form to Report Lobbying," in accordance with its instructions; and
3. It will require that the language of paragraph 1 and 2 of this anti-lobbying certification be included in the award documents for all subawards at all tiers (including subcontracts, subgrants, and contracts under grants, loans, and cooperative agreements) and that all subrecipients shall certify and disclose accordingly.

Authority of Jurisdiction -- The consolidated plan is authorized under State and local law (as applicable) and the jurisdiction possesses the legal authority to carry out the programs for which it is seeking funding, in accordance with applicable HUD regulations.

Consistency with Plan -- The housing activities to be undertaken with CDBG, HOME, ESG, and HOPWA funds are consistent with the strategic plan.

Section 3 -- It will comply with section 3 of the Housing and Urban Development Act of 1968, and implementing regulations at 24 CFR Part 135.

ON FILE

Signature/Authorized Official Date

City Manager
Title

Specific CDBG Certifications

The Entitlement Community certifies that:

Citizen Participation -- It is in full compliance and following a detailed citizen participation plan that satisfies the requirements of 24 CFR 91.105.

Community Development Plan -- Its consolidated housing and community development plan identifies community development and housing needs and specifies both short-term and long-term community development objectives that provide decent housing, expand economic opportunities primarily for persons of low and moderate income. (See CFR 24 570.2 and CFR 24 part 570)

Following a Plan -- It is following a current consolidated plan (or Comprehensive Housing Affordability Strategy) that has been approved by HUD.

Use of Funds -- It has complied with the following criteria:

1. **Maximum Feasible Priority.** With respect to activities expected to be assisted with CDBG funds, it certifies that it has developed its Action Plan so as to give maximum feasible priority to activities which benefit low and moderate income families or aid in the prevention or elimination of slums or blight. The Action Plan may also include activities which the grantee certifies are designed to meet other community development needs having a particular urgency because existing conditions pose a serious and immediate threat to the health or welfare of the community, and other financial resources are not available);
2. **Overall Benefit.** The aggregate use of CDBG funds including section 108 guaranteed loans during program year, July 1, 2013 through June 30, 2014, shall principally benefit persons of low and moderate income in a manner that ensures that at least 70 percent of the amount is expended for activities that benefit such persons during the designated period;
3. **Special Assessments.** It will not attempt to recover any capital costs of public improvements assisted with CDBG funds including Section 108 loan guaranteed funds by assessing any amount against properties owned and occupied by persons of low and moderate income, including any fee charged or assessment made as a condition of obtaining access to such public improvements.

However, if CDBG funds are used to pay the proportion of a fee or assessment that relates to the capital costs of public improvements (assisted in part with CDBG funds) financed from other revenue sources, an assessment or charge may be made against the property with respect to the public improvements financed by a source other than CDBG funds.

The jurisdiction will not attempt to recover any capital costs of public improvements assisted with CDBG funds, including Section 108, unless CDBG funds are used to pay the proportion of fee or assessment attributable to the capital costs of public improvements financed from other revenue sources. In this case, an assessment or charge may be made against the property with respect to the public improvements financed by a source other than CDBG funds. Also, in the case of properties owned and occupied by moderate-income (not low-income) families, an assessment or charge may be made against the property for public improvements financed by a source other than CDBG funds if the jurisdiction certifies that it lacks CDBG funds to cover the assessment.

Excessive Force -- It has adopted and is enforcing:

1. A policy prohibiting the use of excessive force by law enforcement agencies within its jurisdiction against any individuals engaged in non-violent civil rights demonstrations; and
2. A policy of enforcing applicable State and local laws against physically barring entrance to or exit from a facility or location which is the subject of such non-violent civil rights demonstrations within its jurisdiction;

Compliance With Anti-discrimination Laws -- The grant will be conducted and administered in conformity with title VI of the Civil Rights Act of 1964 (42 USC 2000d), the Fair Housing Act (42 USC 3601-3619), and implementing regulations.

Lead-Based Paint -- Its activities concerning lead-based paint will comply with the requirements of 24 CFR Part 35, subparts A, B, J, K and R;

Compliance with Laws -- It will comply with applicable laws.

ON FILE

Signature/Authorized Official

Date

City Manager

Title

Specific HOME Certifications

The HOME participating jurisdiction certifies that:

Tenant Based Rental Assistance -- If the participating jurisdiction intends to provide tenant-based rental assistance:

The use of HOME funds for tenant-based rental assistance is an essential element of the participating jurisdiction's consolidated plan for expanding the supply, affordability, and availability of decent, safe, sanitary, and affordable housing.

Eligible Activities and Costs -- it is using and will use HOME funds for eligible activities and costs, as described in 24 CFR § 92.205 through 92.209 and that it is not using and will not use HOME funds for prohibited activities, as described in § 92.214.

Appropriate Financial Assistance -- before committing any funds to a project, it will evaluate the project in accordance with the guidelines that it adopts for this purpose and will not invest any more HOME funds in combination with other Federal assistance than is necessary to provide affordable housing;

ON FILE

Signature/Authorized Official Date

City Manager
Title

ESG Certifications

The Emergency Solutions Grants Program Recipient certifies that:

Major rehabilitation/conversion – If an emergency shelter’s rehabilitation costs exceed 75 percent of the value of the building before rehabilitation, the jurisdiction will maintain the building as a shelter for homeless individuals and families for a minimum of 10 years after the date the building is first occupied by a homeless individual or family after the completed rehabilitation. If the cost to convert a building into an emergency shelter exceeds 75 percent of the value of the building after conversion, the jurisdiction will maintain the building as a shelter for homeless individuals and families for a minimum of 10 years after the date the building is first occupied by a homeless individual or family after the completed conversion. In all other cases where ESG funds are used for renovation, the jurisdiction will maintain the building as a shelter for homeless individuals and families for a minimum of 3 years after the date the building is first occupied by a homeless individual or family after the completed renovation.

Essential Services and Operating Costs – In the case of assistance involving shelter operations or essential services related to street outreach or emergency shelter, the jurisdiction will provide services or shelter to homeless individuals and families for the period during which the ESG assistance is provided, without regard to a particular site or structure, so long the jurisdiction serves the same type of persons (e.g., families with children, unaccompanied youth, disabled individuals, or victims of domestic violence) or persons in the same geographic area.

Renovation – Any renovation carried out with ESG assistance shall be sufficient to ensure that the building involved is safe and sanitary.

Supportive Services – The jurisdiction will assist homeless individuals in obtaining permanent housing, appropriate supportive services (including medical and mental health treatment, victim services, counseling, supervision, and other services essential for achieving independent living), and other Federal, State, local, and private assistance available for such individuals.

Matching Funds – The jurisdiction will obtain matching amounts required under 24 CFR 576.201.

Confidentiality – The jurisdiction has established and is implementing procedures to ensure the confidentiality of records pertaining to any individual provided family violence prevention or treatment services under any project assisted under the ESG program, including protection against the release of the address or location of any family violence shelter project, except with the written authorization of the person responsible for the operation of that shelter.

Homeless Persons Involvement – To the maximum extent practicable, the jurisdiction will involve, through employment, volunteer services, or otherwise, homeless individuals and families in constructing, renovating, maintaining, and operating facilities assisted under the ESG program, in providing services assisted under the ESG program, and in providing services for occupants of facilities assisted under the program.

Consolidated Plan – All activities the jurisdiction undertakes with assistance under ESG are consistent with the jurisdiction’s consolidated plan.

Discharge Policy – The jurisdiction will establish and implement, to the maximum extent practicable and where appropriate policies and protocols for the discharge of persons from publicly funded institutions or systems of care (such as health care facilities, mental health facilities, foster care or other youth facilities, or correction programs and institutions) in order to prevent this discharge from immediately resulting in homelessness for these persons.

Authorized Signature for ESG Certifications

ON FILE

Signature/Authorized Official Date

City Manager
Title